

## Board of Supervisors

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Anthony J. Romanello, ICMA-CM  
County Administrator

July 1, 2016

Dear Ladies and Gentlemen:

I am pleased to present to you the Board of Supervisors' Adopted Budget for Fiscal Year 2017 which was developed for information and planning purposes. The theme of this budget is "Making Great Things Happen". Our goal with all of our budgets is to build a great community in Stafford, one in which people can live, work, and raise a family. The FY2017 Budget is a manifestation of the Board's priorities for the community to help us move closer to that goal. In 2015, the Board's commitment to responsible, accountable government was recognized when Standard & Poor's awarded the County a AAA bond rating. In full compliance with the Board's recently strengthened financial policies, this budget continues that good work toward our goal of being rated AAA by all three agencies.

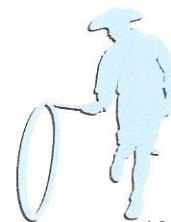
The budget reflects our efforts to enhance the quality of life for our residents, and it represents revenues and expenditures for the year beginning July 1, 2016 and ending June 30, 2017.

In February 2016, the Board reaffirmed its priorities for the community. They are: Education, Public Safety, Infrastructure, Economic Development, and Service Excellence, all of which are encompassed by an overall theme of Fiscal Responsibility and Reducing the Tax Burden.

## PRIORITY: EDUCATION

Through a combination of increased state, federal, and local funds, plus savings identified by the Schools, total new spending in the budget is \$15.7 million. The FY2017 budget exceeds the superintendent's budget request. It includes funding for:

- 2% cost of living adjustment for all employees
- the final 1% Virginia Retirement System salary increase
- a new starting teacher salary of \$42,238, up from \$37,793 two years ago
- funding of a new health insurance plan, with reduced premiums for most School employees
- pay scale enhancements for various job classifications including teachers and paraprofessionals



- 96.5 new positions, including 29 elementary school teachers to reduce class sizes, four math specialists, two English as a Second Language positions, two collaborative team teaching support positions, at a minimum two high school English teachers, 40 Special Education compliance positions and 13 growth positions to be used to meet increased enrollment and classroom “hot spots” that develop over the summer.

The budget builds on efforts of a Shared Services Study with a contract specialist to work jointly with both the County and Schools

The County provides more than twice the amount of local funding required by the state.

Required local effort	\$59.1 million
Debt Service	31.4 million
Additional local funding	54.1 million
Total	\$144.6 million

The Board continues to support students in the public day school program, which provides educational services in the least restrictive, most cost-effective environment, and within the community, through shared responsibility between the County and Schools for day school students.

In addition, the budget fully funds the School Board’s Capital Improvement Program, which continues to address future capacity projections. Schools projects make up 54% of the debt capacity in the CIP.

More information can be found in the Schools’ budget documents at <http://stafford.schoolfusion.us/>.

## **PRIORITY: PUBLIC SAFETY**

The budget provides funding for key public safety initiatives. The budget continues the implementation of the Public Safety Staffing Plan with 27 new positions and one conversion from part-time to full-time. It establishes career firefighter/EMTs at every fire station in the County.

Implementation of the next phase of market salary adjustments is included to address salary compression and provide incentives for fire and rescue personnel to achieve advanced life support (ALS) certification.

Money to replace Sheriff’s vehicles and ambulances is included in cash capital.

## **PRIORITY: INFRASTRUCTURE**

Twenty-nine projects are currently underway including a new animal shelter, parks and trails, roads, water and sewer improvements, school additions and renovations, and an armed services memorial to be located on the government campus. In the past year, the County has completed the Jeff Rouse Swim and Sport Center, Embrey Mill Park, Stafford High School,

improvements to Poplar Road, Centreport Parkway, Truslow Road and Woodstream Trail. There is now a canoe launch and parking lot at Crow's Nest and a boat launch at Lake Mooney.

This budget maintains a capital program for parks bonds, as well as schools, and general government projects. Road projects currently underway will continue, but have been reduced in future years due to reduced gas tax revenues. Stormwater mandates are funded.

Enhancements to the Board's financial policies call for cash capital funding to be 3% of the General Fund expenditures. This budget achieves that goal one year early. Cash capital is used for much needed infrastructure improvements and provides a level of budget flexibility.

Included in the budget are debt service and operating costs for capital projects.

#### **PRIORITY: ECONOMIC DEVELOPMENT**

The Stafford Opportunity Fund is fully funded. The County will continue to execute the Board's Economic Development Strategic Plan, tracking more than fifty metrics.

New this year is an exciting new partnership between Germanna Community College, Stafford County Schools, and the Central Rappahannock Regional Library.

#### **PRIORITY: SERVICE EXCELLENCE**

County employees will receive a 2% salary increase, effective July 1. In addition, affected employees will receive the next phase of market salary adjustments recommended by a recent compensation study.

The budget adds eight new non-public safety full-time positions and converts one position from part-time to full-time to address service demands in these departments:

- Planning and Zoning
- Finance and Budget
- Commonwealth's Attorney
- Treasurer
- Social Services
- Clerk of the Circuit Court
- Human Resources

#### **PRIORITY: FISCAL RESPONSIBILITY/REDUCED TAX BURDEN**

Calendar year 2016 is a reassessment year, resulting in a 6.9% increase to taxable assessed value for real property. With the reassessment, the tax rate was lowered to the effective rate of 99 cents.

The personal property tax rate is reduced to \$6.50. Personal property tax is based on 40% of property value, meaning that the rate is effectively \$2.60. This rate is the lower than any of our selected peer localities of Albemarle, Fauquier, Hanover, Loudoun, Prince William, and Spotsylvania.

In 2015, Standard & Poor's awarded the County a AAA bond rating.

The Board's vision and fiscal discipline were also recognized by the other two ratings agencies, Moody's and Fitch Ratings, with each one ranking the County's credit worthiness just one notch below AAA. Citing the County's strong financial management, conservative budgeting, and financial flexibility, Moody's Investors Service upgraded the bond rating to Aa1 in April 2015. This upgrade comes just two years after Moody's upgraded Stafford's outlook from stable to positive in 2013. Moody's referred to our record of surplus operating performance and strong reserve levels which reflect sound financial management and planning. Fitch Ratings affirmed the County's AA+ bond rating in June 2015.

This budget continues the work on our AAA bond rating strategy initiatives by reducing CIP borrowing by \$9M or 2.8%, and increasing cash capital funding to 3% of the general fund budget in FY2017.

Stafford County maintains the lowest cost per capita compared to our six peer localities.

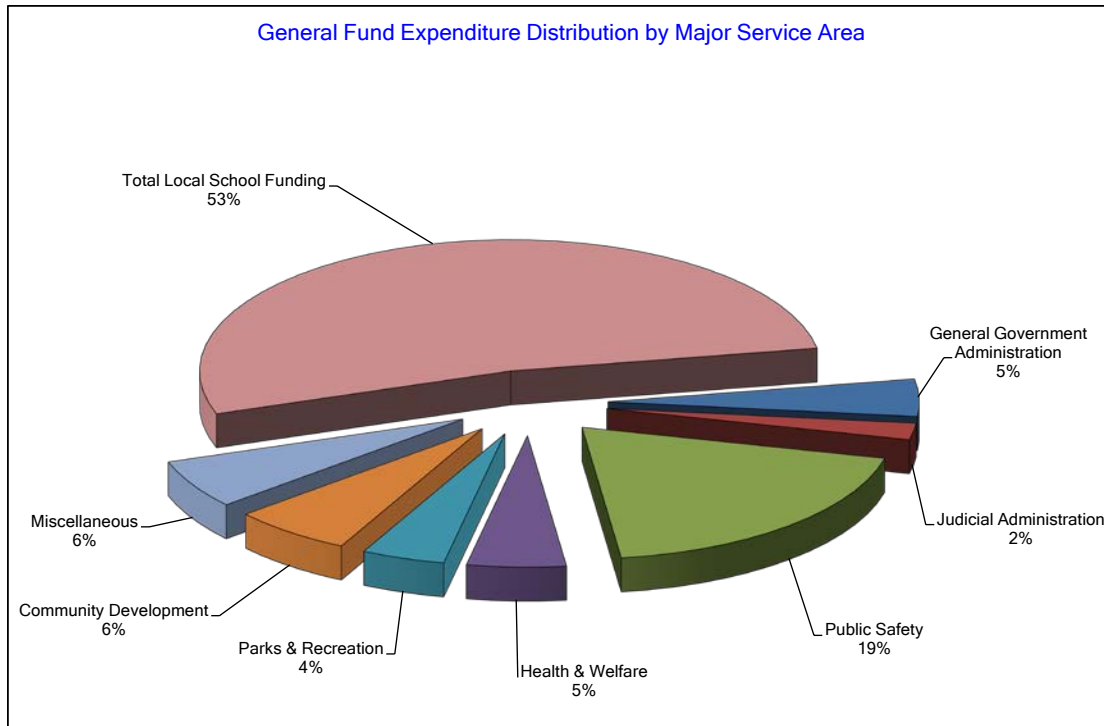
## ALL FUNDS

The total FY2017 expenditure plan for all County funds is \$516.1 million. This is an increase of \$4.2M (3.4%) when compared to the FY2016 budgets.

	FY2016	FY2017	Change
General Fund (not including local School funding)	121,816,629	130,747,596	8,930,967
Transportation Fund	4,212,926	3,946,334	(266,592)
Transportation Impact Fee - County Wide Fund	100,000	100,000	-
Asset Forfeiture Fund	300,000	84,819	(215,181)
Tourism Fund	850,000	927,000	77,000
Hidden Lake Special Revenue Fund	105,480	106,080	600
Garrisonville Road Service District	487,800	480,975	(6,825)
General Capital Project Fund	797,292	674,492	(122,800)
Utilities Fund	52,944,135	52,385,314	(558,821)
School Operating & Grants Funds	273,219,610	281,614,368	8,394,758
School Debt Service	30,463,428	31,362,759	899,331
School Construction Fund	128,480	128,480	-
School Nutrition Service Fund	13,654,371	13,496,000	(158,371)
Total	499,080,151	516,054,217	16,974,066

## GENERAL FUND

The FY2017 General Fund Budget totals \$275.3 million, \$9.8 million higher than last year, with increased funding for the Board's priorities for the community.



## UTILITIES FUND

The Utilities Fund FY2017 budget totals \$52.3 million. Of that, \$26.9 million is budgeted for operating and maintenance (O&M) expenses related to two water treatment facilities, two wastewater treatment facilities, the water distribution system, and the wastewater collection system as well as administrative/customer service/billing operations.

The remaining \$25.4 million includes debt service and capital projects needed to upgrade the Abel Lake Dam spillway to meet new state-mandated dam regulations, remove an undersized water tank which has been replaced with a new tank, replace and/or rehabilitate aging and deteriorating pump stations, water mains and sewer lines, and to construct a new pump station and sewer facilities to service the Courthouse southeast quadrant to provide for economic development. Each of these capital projects has been identified as critical to maintaining the ongoing reliability and sustainability of the services Utilities provides to its customers and the community.

The Utilities system is self-supporting. Rates and fees are set to ensure that all the costs of operations are fully recovered and future needs are anticipated and planned for. The FY2017 budget includes a 9% revenue increase, approved by the Board in 2016. Reserves equal to at least 150 days of O&M expenses are maintained to offset any revenue shortfalls and/or unanticipated O&M expenses. In addition, a 10-year financial model is maintained and is presented to the Board annually as part of the budget process. The model, as well as longer-term projections (up to 20 years out), are used to determine both short-term and long-term funding needs to maintain the sustainability of the water and wastewater systems, meet all regulatory requirements, minimize the need for large rate increases, and work toward strengthening the department's fiscal position.

## **COMPENSATION**

The Budget includes a 2% salary increase for all County employees, effective July 1, 2016.

In 2014, the County completed a compensation study to better align our positions with the marketplace and enhance our ability to attract, retain, and motivate employees. The study identified a number of positions that were not classified correctly within the County's pay scales, based on average market compensation. The FY2016 budget included funding for the first phase of the study's recommendations, moving employees to recommended pay scales and increasing salaries for any employees falling below the minimum of the new pay grades. The FY2017 implements the second phase, moving employees halfway to their target salaries and increasing the supplement of paramedic ALS certification. Implementation of the next phase of the study will be considered in the context of the FY2018 budget.

## **DEBT AND CAPITAL PLANNING**

This budget fully funds the School and County debt service obligations. The FY2017 - FY2026 Capital Improvements Program (CIP) includes projects for General Government, Schools, Transportation, and Utilities. The CIP outlines projects based on the County's ability to afford debt service and operating costs. It includes projections of operating revenues, savings, and expenditures associated with the projects.

In recognition that many financial decisions have more than a one-year impact, the budget includes a Five-Year Operating Model to assist with long-term planning. This also provides a link between the CIP and the operating budget. Consistent with direction from the Board of Supervisors, the FY2017 budget projection has been balanced to projected revenues.

Additionally, the FY2017 budget includes \$2.6M for cash capital and \$1.4M for public safety vehicles. Paying for infrastructure projects with cash reduces the County's reliance on debt.

## **THE ECONOMY**

The budget is not developed in a vacuum. Paramount to the underlying financial assumptions is the state of the economy. We continue to see signs of improvement in the local economy, particularly in sales tax and meals tax. Local development growth continues at a steady, manageable rate. However, we are still dealing with what is perhaps the most challenging economy in a generation. Federal budget challenges continue and the effect on state and local revenues is still unfolding. However, we are confident that the County's practice of conservative budget estimates and fully funded reserves will give us the flexibility to deal with the impact of any federal cutbacks and other challenging economic conditions.

## **GFOA AWARD**

Each year, the Government Finance Officers' Association (GFOA) of the United States and Canada recognizes budgets that meet certain standards. To achieve this award, a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a communications medium, and as a financial plan. Fitch Ratings Services lists the receipt of financial reporting and budgeting awards among best practices, which are influential in ratings assignment. Stafford County has received 28 consecutive awards from the



GFOA, and we are confident that this budget document continues to conform to program requirements.

#### **SUMMARY**

This budget reflects how we are building a great community in Stafford County by being a responsible and accountable government that is making Stafford a great place to live, work and raise a family. It funds critical service areas with no changes to tax rates or fees. We continue to look for new and improved ways to enhance our services.

I would like to thank all staff and Constitutional Officers for their fine work in the development of the budget. I would especially like to express my appreciation to the Finance and Budget department for their assistance.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Anthony J. Romanello', with a stylized flourish extending to the right.

Anthony J. Romanello, ICMA-CM  
County Administrator





<b>Quick Facts</b>	<ul style="list-style-type: none"> <li>Fully funds Superintendent's budget and School Board's CIP</li> <li>Funds 2% raises and market salary adjustments for School and County employees</li> <li>Stafford maintains lowest cost <i>per capita</i> compared to our six peer localities</li> <li>Non-public safety staffing remains lower than a decade ago</li> <li>Budget increase is \$9.8M or 3.7%</li> </ul>
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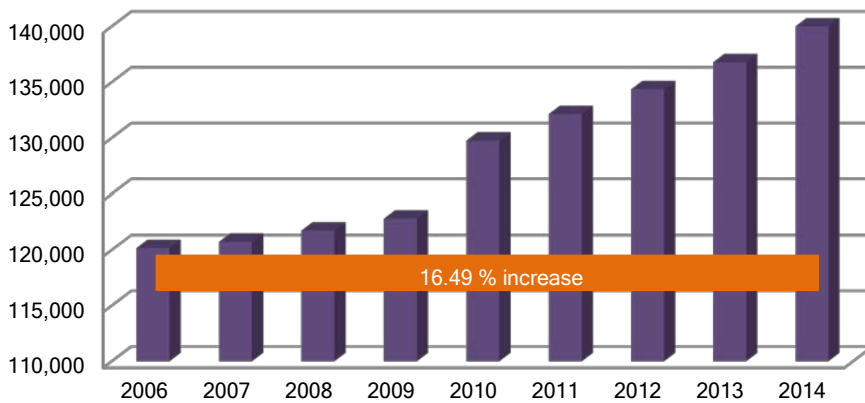
Board Priority	Budget Initiatives:
<b>Reducing the Tax Burden/Fiscal Responsibility</b>	<ul style="list-style-type: none"> <li>With reassessment, tax rate lowered to effective rate: 99 cents</li> <li>Using effective tax rate of 99 cents, average homeowner tax bill is \$28 less than two years ago (inflation adjusted)</li> <li>Personal property tax rate reduced to \$6.50</li> <li>AAA bond rating strategy initiatives: <ul style="list-style-type: none"> <li>Reduces CIP borrowing by \$9M or 2.8%</li> <li>Cash capital increasing to 3% of general fund budget in FY2017 – one year early</li> </ul> </li> </ul>
<b>Public Safety</b>	<ul style="list-style-type: none"> <li>Public Safety Staffing Plan implementation: 27 new positions and one conversion from PT to FT</li> <li>Establishes career firefighter/EMT at every fire station in County</li> </ul>
<b>Education</b>	<ul style="list-style-type: none"> <li>Local and state increases plus re-programmed savings allow for \$15.7M in new spending</li> <li>Schools receive 54% of 10-year Capital Improvement Program bond capacity</li> <li>Adds at least 69.5 employees</li> <li>Executes shared services study recommendations</li> </ul>
<b>Infrastructure</b>	<ul style="list-style-type: none"> <li>Maintains capital program for parks bonds, as well as schools, and general government projects</li> <li>Current road projects continuing with reductions in future years due to reduced gas tax revenues</li> <li>Funds state stormwater mandates</li> <li>Utility rate adjustments to fund CIP</li> <li>Debt service increase of \$2.1M for School and County projects</li> <li>Embrey Mill Park opens in March 2016</li> <li>Jeff Rouse Swim and Sports Center opens in May 2016</li> <li>Lake Mooney opens for recreational use in May 2016</li> </ul>
<b>Economic Development</b>	<ul style="list-style-type: none"> <li>Stafford Opportunity Fund fully funded</li> <li>County staff executes Economic Development strategic plan, tracking 50+ metrics</li> <li>Germanna/Stafford Schools/ Regional Library partnership fully funded</li> <li>Fully funds Fredericksburg Regional Alliance</li> </ul>
<b>Service Excellence</b>	<ul style="list-style-type: none"> <li>2% salary increase effective July 1</li> <li>Market salary adjustments (phased in over two years) based on compensation study</li> <li>8 new non-public safety FT positions and 1 conversion from PT to FT</li> <li>Supports state mandate for emergency services response time for the Community Services Board</li> <li>Vacancy savings reduced from FY16</li> <li>One-time \$300 payment to County employees in June to assist with co-pays in new insurance plan</li> </ul>

**Responsible Accountable Government**

# Stafford County Market Facts

## Stafford County FY17 Adopted Budget

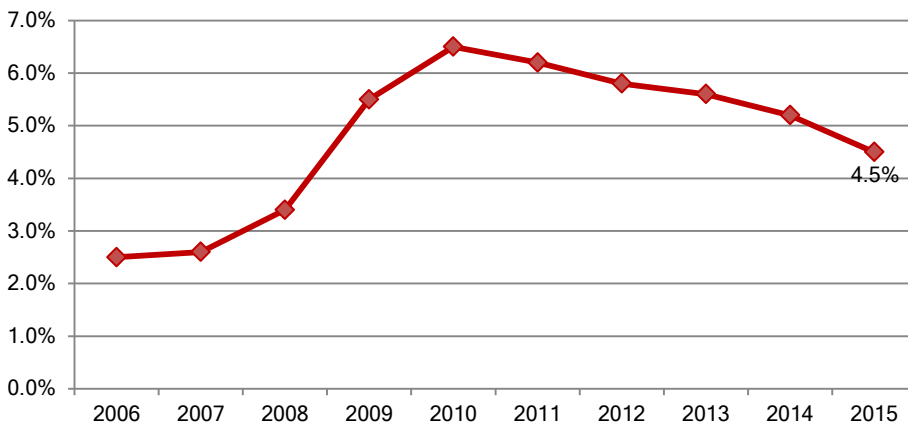
### Population Growth



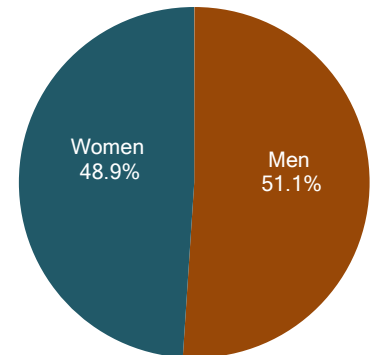
Number of  
Households  
Increased  
46.6%



### Annual Unemployment Rate



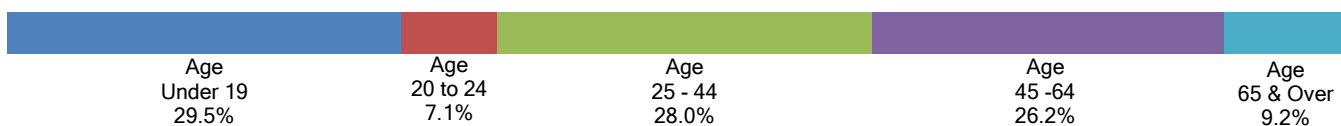
### Population by Gender (Population is 2014 Estimate)



### Ethnic Make Up



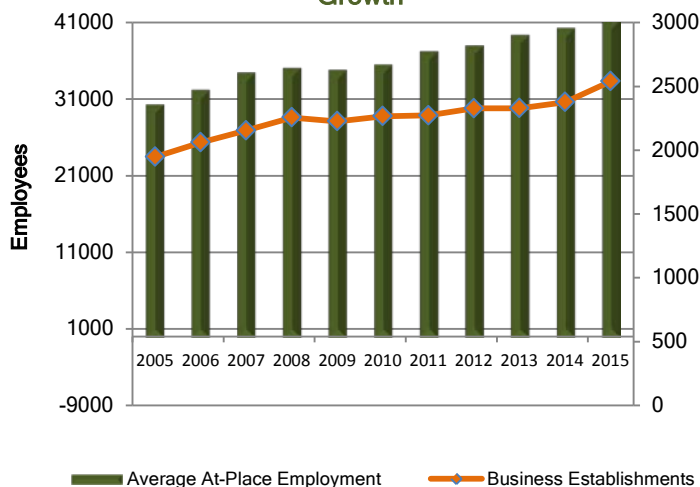
### Population by Age



# Stafford County Market Facts

## Stafford County FY17 Adopted Budget

**Stafford County Employment and Business Growth**



### SCHOOL STATISTICS FY2015

Enrollment  
27,200

Number of Schools  
31

Number of Staff  
3,540

FY2015 Budget 282.8  
M

Per-Pupil Expenditure  
9,846

Average SAT  
1533

### MEDIAN HOUSEHOLD INCOME

2014 **\$93,422**

### HIGHER EDUCATION

- University of Mary Washington
- Germanna Community College
- Strayer University
- Career Training Solutions
- Stafford Technology Research Center
- Marine Corps University
- George Mason University
- University of Maryland University College

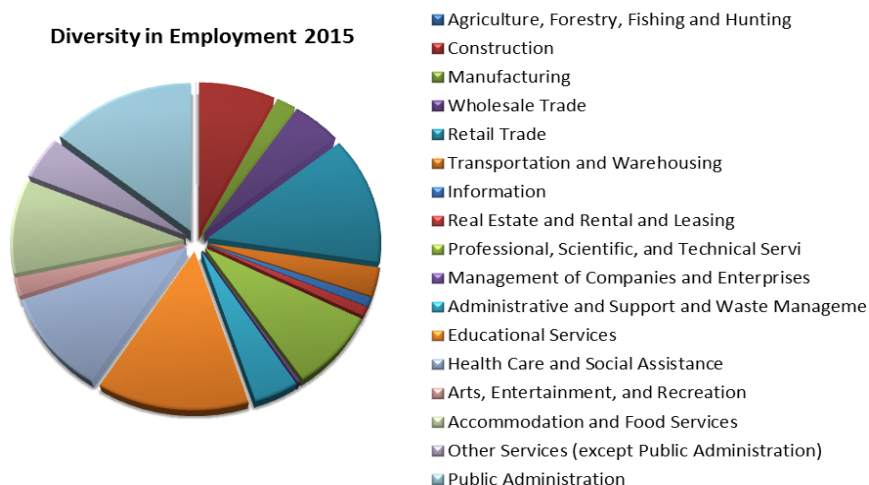
### TOP EMPLOYERS 2014

- GEICO, Government Employees Insurance
- Stafford Hospital Center
- FBI, Federal Bureau of Investigation
- Intuit
- Hilldrup Moving and Storage
- Greencore
- McLane Mid Atlantic

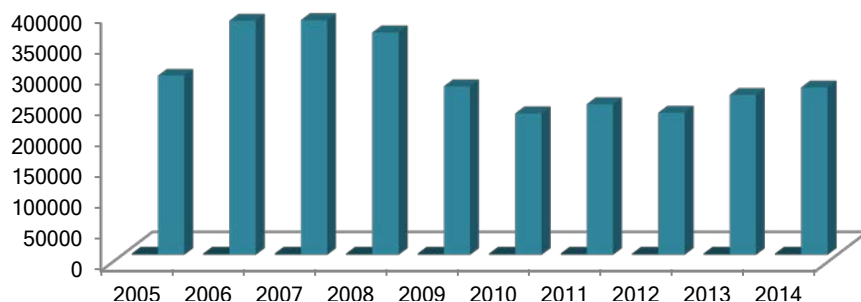
### Resources/Sources

- Stafford County Economic Development  
<http://www.gostaffordva.com>
- U.S. Census Bureau American Community Survey 2009- 2013
- Virginia Employment Commission:
- Stafford County Planning
- MRIS/ Real Estate Business Intelligence, LLC
- Stafford County Schools  
FY2015 Adopted Budget

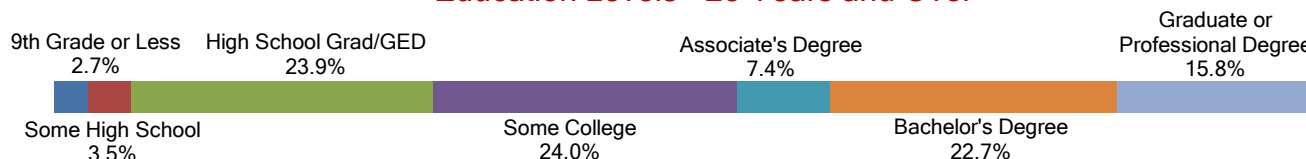
**Diversity in Employment 2015**



**Medium Home Prices**



### Education Levels - 25 Years and Over



# Stafford County at a Glance

## Stafford County FY17 Adopted Budget

### Area Demographics

Formed as an Independent County	September 27, 1664
Area	277 sq. miles/177,280 acres
Resident Population	142,299 (July 1, 2014)
Form of Government	Traditional - Board of Supervisors elected by district who appoint a County Administrator

### Legislative Districts

Registered Voters	80,017
George Washington	Robert M. "Bob" Thomas, Chairman
Garrisonville	Laura A. Sellers, V-Chairman
Falmouth	Meg Bohmke
Griffis-Widewater	Jack R. Cavalier
Aquia	Paul V. Milde, III
Rock Hill	Wendy E. Maurer
Hartwood	Gary Snellings, Chairman

### Bond Ratings

Fitch	AA+
Moody's	Aa1
S & P	AAA

### Employment/Business/Economic Profile

#### Local Economy:

- Median household income in Stafford County in 2014 was estimated at \$92,647, the 6th highest household income among Virginia's counties.
- In 2015 an estimated 50% of Stafford County's at-place workforce had a 2-year degree or higher.
- From 2010 to 2015 Stafford County added 5,417 jobs. The largest gain by sector was posted in government agencies, followed by education and health services.
- From 2010 to 2015 Stafford County averaged 3.0% annualized job growth which was the 10th fastest growth among the 134 counties and independent cities in Virginia.



#### Quantico Marine Corps Base:

- Base extends over portions of 3 localities, including 32,753 acres in Stafford County
- More than 30 permanent business tenants on Marine Corps Base including:
  - FBI Academy
  - Marine Corps University
  - Marine Corps Systems Command
  - Marine Corps Helicopter Squadron
- Almost 25,000 military and civilian employees on Base
- Recent construction of \$300 million, 700,000 SF Military Investigative HQ Facility that houses new BRAC employees, including those who work for Counterintelligence Field Activity, Naval Criminal Investigative Services, Air Force Office of Special Investigations, Defense Security Service, and Army Criminal Investigation Command

#### Accessibility:

- Located along I-95 with 5 interstate interchanges
- 25 miles South of Washington Capital Beltway
- 50 miles north of Richmond, VA
- Virginia Railway Express (VRE) provides commuter service to Washington DC
- Major airports of Dulles, Reagan National, Baltimore and Richmond are as close as 45 minutes away and home to Stafford Regional Airport
- East Coast's primary North-South rail line bisects Stafford
- HOT Lanes (High Occupancy/Toll lanes) on I-95 between Stafford and Washington DC opened in 2014

### Tax Profile (Adopted tax rates)

Real Property Tax Rate	0.99
Garrisonville Road	0.082
Warrenton Road Special Service District	0.000
Hidden Lake Special Service	0.40
Personal Property Tax Rates:	
• Motor Vehicles for the Disabled	0.10
• Boats, Watercraft, Recreational Vehicles, Camping Trailers, Business Property (not including vehicles)	0.0001
• Merchant's Capital	5.49
• Machinery and Tools, and Motor Carrier Transportation	0.50
• Disabled Veteran, Volunteer Fire and Rescue, Aircraft	0.0001
• All other Personal Property	6.50

Personal Property effective rate is based on assessed value, established at 40% of the estimated fair market value. The effective tax rate would be \$2.60 per \$100 of estimated fair market value for vehicles.

Assessed Taxable Value of Real Property	\$16.2 billion
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### Key Phone Numbers

Commissioner of the Revenue	658-4132
County Administrator's Office	658-8605
Department of Motor Vehicles	1-804-497-7100
Health Department	659-3101
Landfill - Administrative Office	658-4590
Landfill - Eskimo Hill Road	658-4592/7119
Landfill - Belman Road Recycling Ctr.	374-5086
Parks, Recreation and Community Facilities	658-4871
Community Development Service Center	658-8650
Planning	658-8668
Public Works	658-8650
Registrar	658-4000
Treasurer	658-8700
Utilities - Billing	658-8616
Utilities - Emergency	658-8695
Utilities - Emergency (After Hours)	658-4857

# Stafford County at a Glance

## Stafford County FY17 Adopted Budget

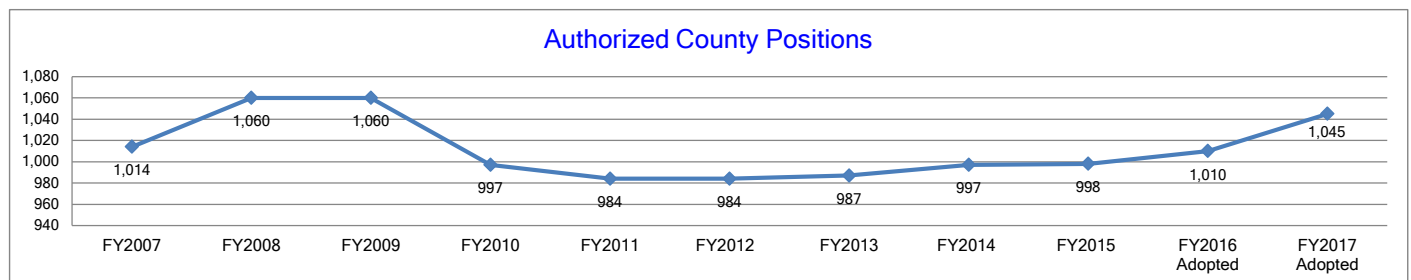
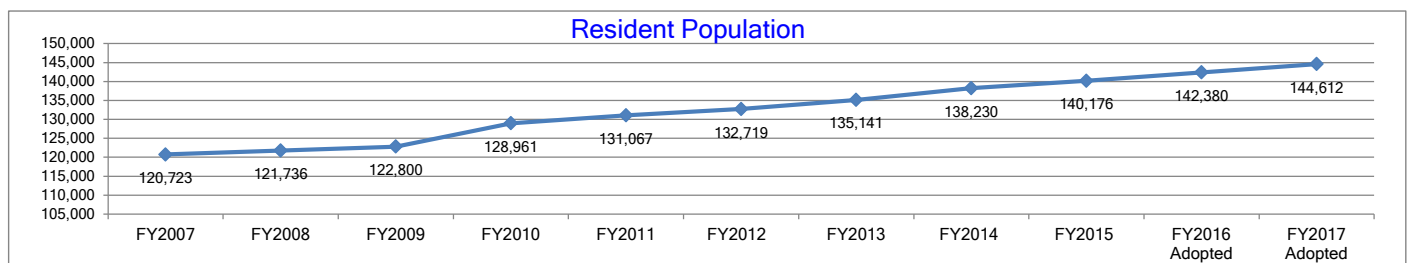
	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016 Adopted	FY2017 Adopted
<b>Dollars (000)</b>											
General Fund Revenues	\$215,148	\$232,348	\$237,902	\$238,872	\$247,028	\$249,558	\$256,235	\$264,973	\$267,160	\$265,535	\$275,311
Local School Funding	\$121,194	\$130,513	\$130,049	\$132,435	\$124,906	\$127,028	\$136,084	\$135,595	\$133,116	\$143,718	\$144,564
<b>People</b>											
Resident Population	120,723	121,736	122,800	128,961	131,067	132,719	135,141	138,230	140,176	142,380	144,612
Authorized County Positions <sup>(1)</sup>	1,014	1,060	1,060	997	984	984	987	997	998	1,010	1,045
School Positions <sup>(2)</sup>	3,586	3,610	3,756	3,795	3,827	3,744	3,729	3,751	3,739	3,767	3,915
School Enrollment (ADM) <sup>(3)</sup>	26,181	26,114	26,350	26,661	26,928	26,838	26,904	27,229	27,048	27,340	27,850
<b>Assessed Value (000)</b>											
Real Property <sup>(4)</sup>	16,913,238	16,226,492	16,313,535	12,555,580	12,719,092	13,002,326	13,262,151	14,372,802	14,698,934	15,856,658	16,174,000
<b>Tax Rates</b>											
Real Property	0.63/0.70	0.70/.84	0.84	0.84/1.10	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019/0.99	0.99
Personal Property	5.49	5.49	5.49/6.89	6.89	6.89	6.89	6.89	6.89/6.61	6.61	6.61	6.50
Personal Property Effective Rate	2.20	2.20	2.20/2.76	2.76	2.76	2.76	2.76	2.76/2.64	2.64	2.64	2.60

<sup>(1)</sup> Full-Time and Part-Time Positions

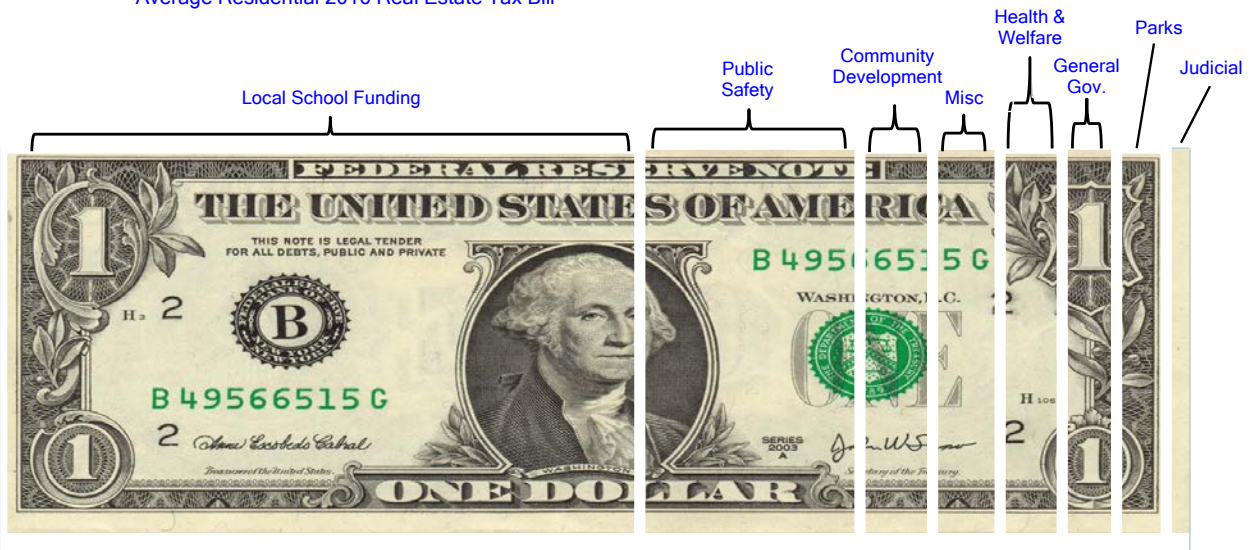
<sup>(2)</sup> All School Funds positions are Full-Time Equivalent totals and rounding may apply

<sup>(3)</sup> (ADM) Average Daily Membership

<sup>(4)</sup> Calendar Year Value

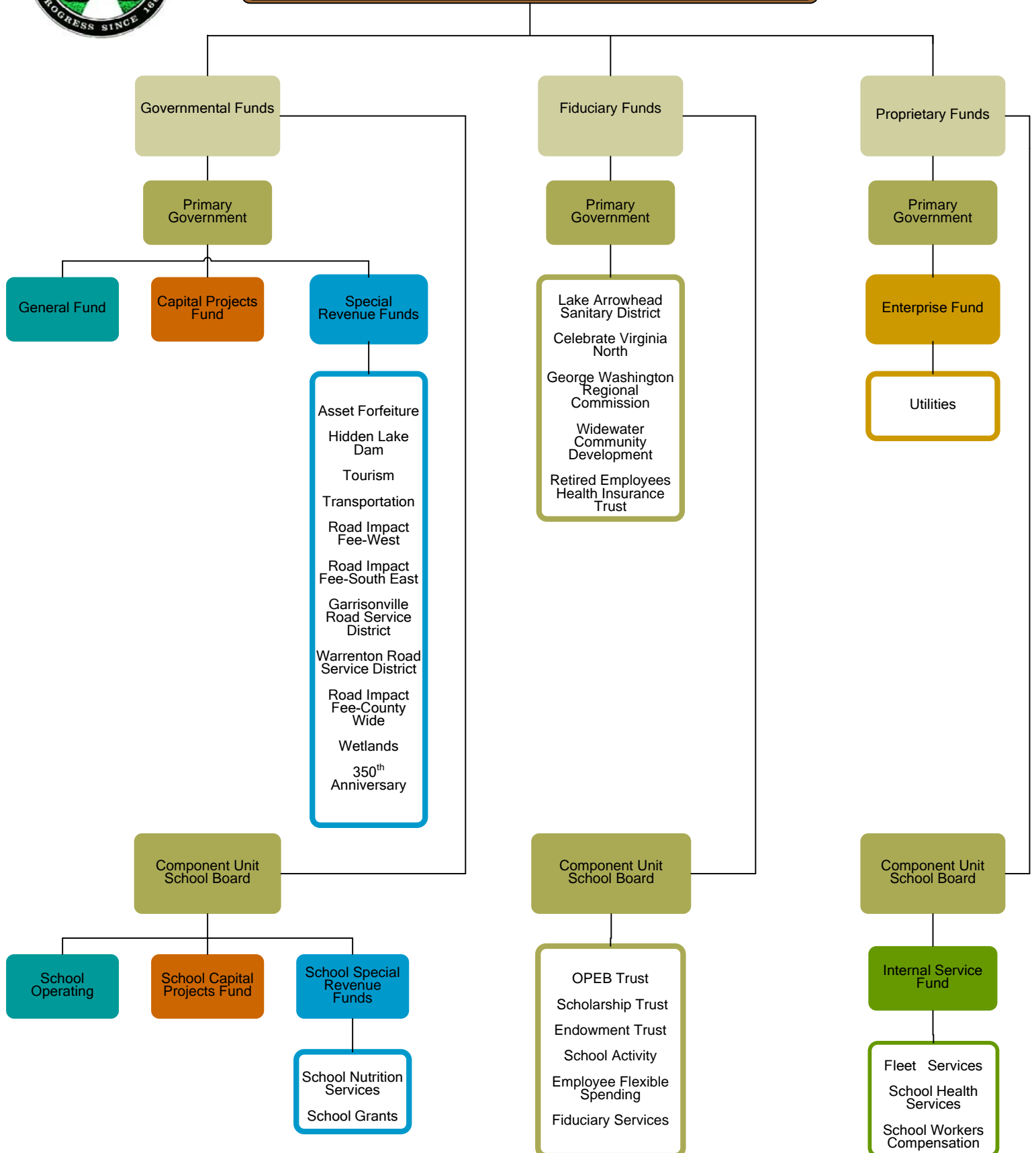


### Average Residential 2016 Real Estate Tax Bill





# Stafford County Fund Structure





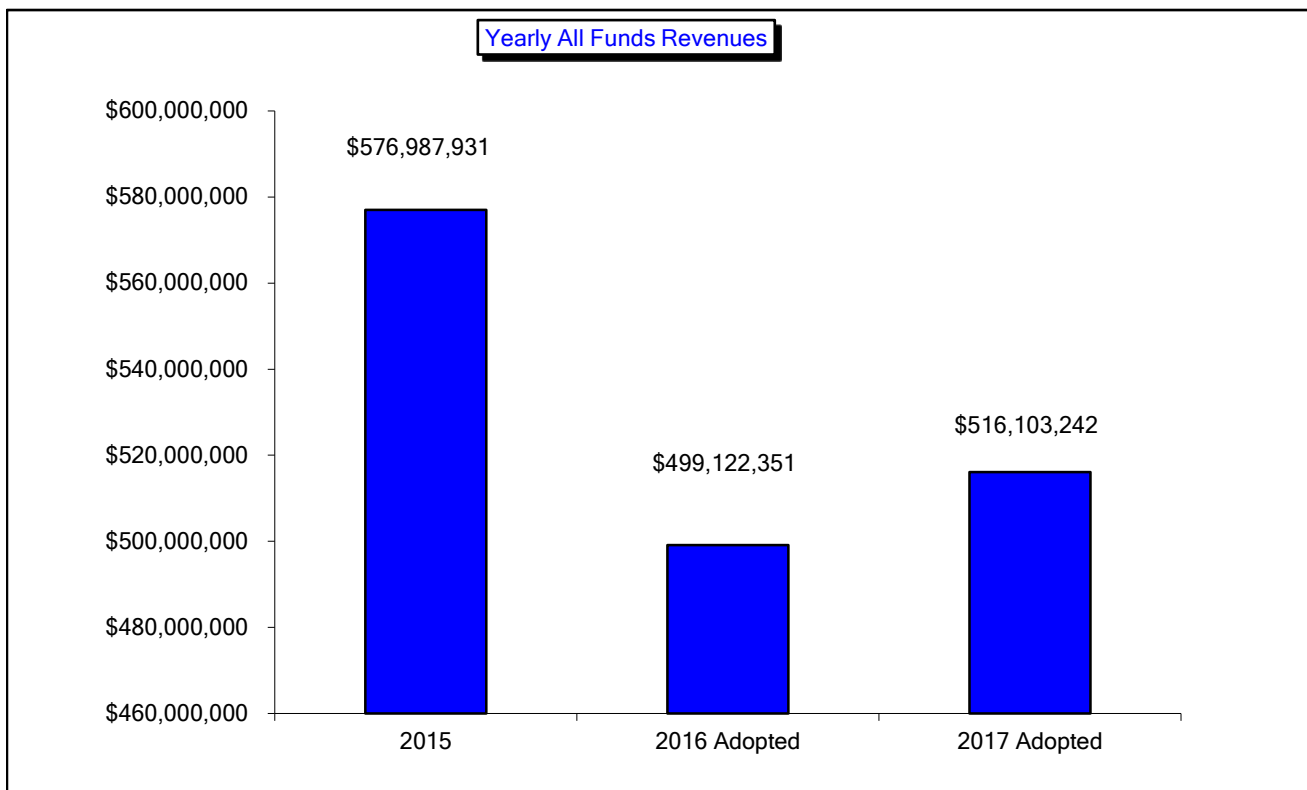
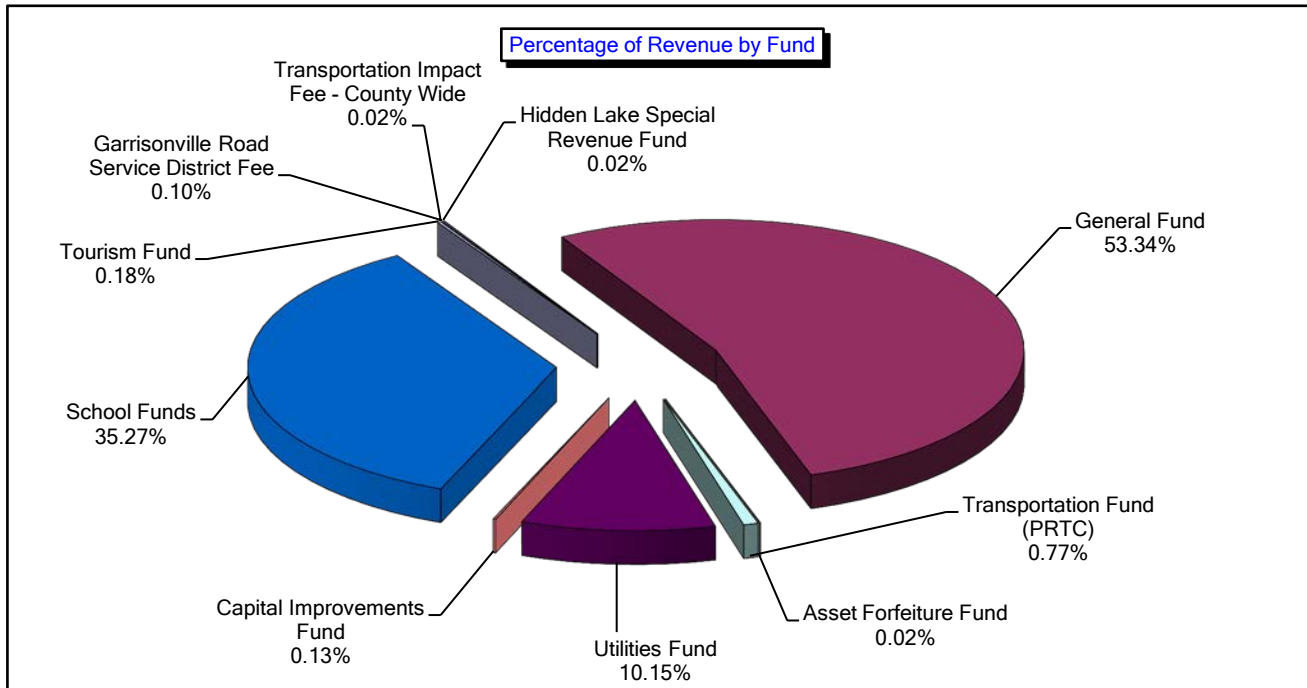
# Fund Structure

## Stafford County FY17 Adopted Budget

Name & Type	Description
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance 006-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
350th Anniversary Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the County's 350th Anniversary celebration.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefitting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance 007-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the district.
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance 007-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the District.

**Note:**  
Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.





# All Funds Schedule Revenue

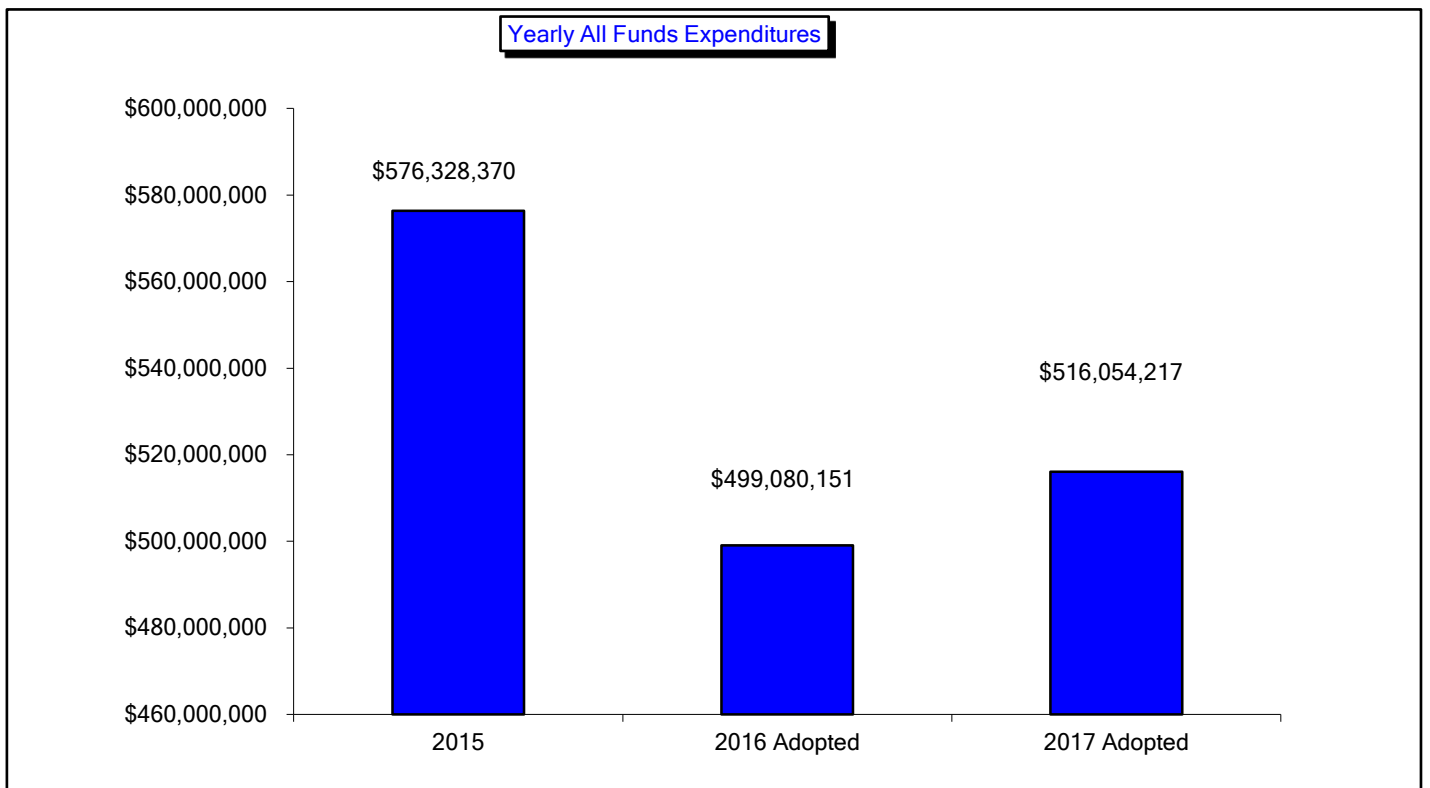
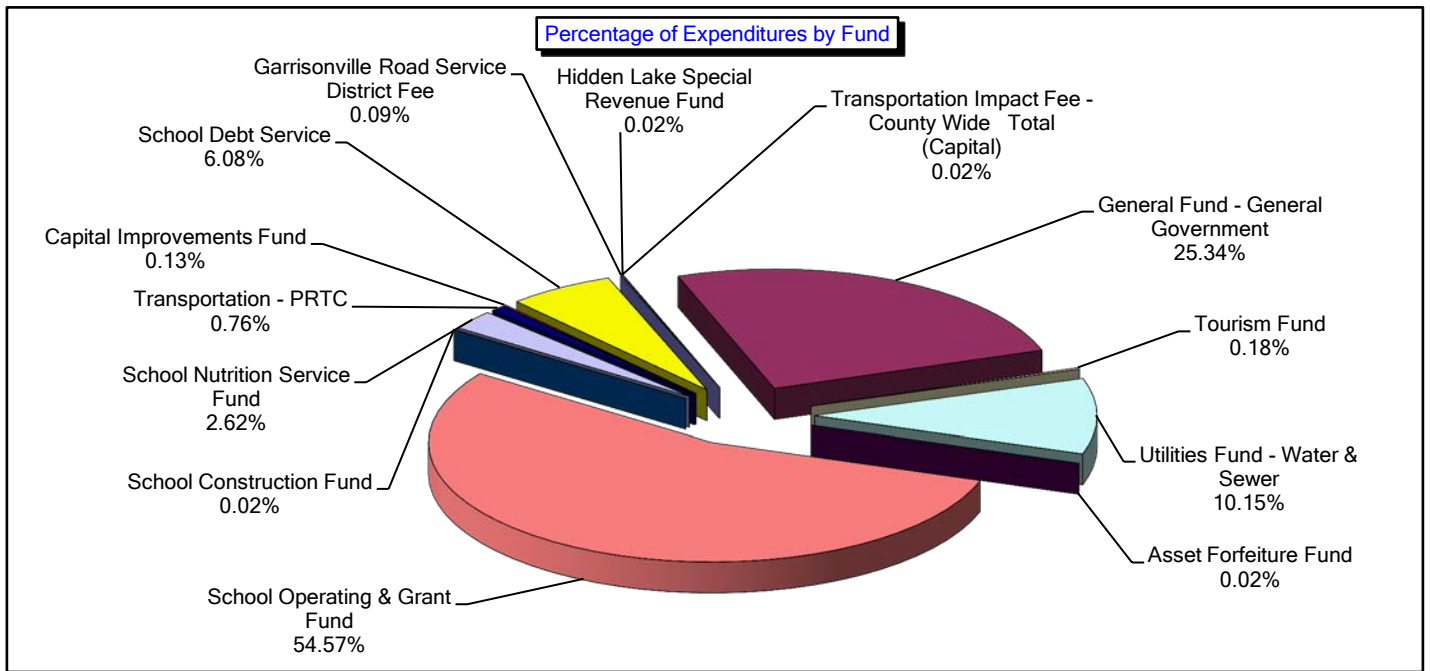
## Stafford County FY17 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

		FY2015	FY2016	FY2017		
Revenue Plan		Actual	Adopted Budget	Adopted	Changes	
					'16 to '17	
General Fund						
Property Taxes		\$198,066,008	\$200,900,736	\$207,303,784	\$6,403,048	3.2%
Other Local Taxes		35,973,516	35,475,292	36,985,957	1,510,665	4.3%
State & Federal		14,499,077	14,843,785	15,398,433	554,648	3.7%
Other Revenue		11,664,867	13,311,071	14,964,709	1,653,638	12.4%
Prior Year Fund Balance		0	0	0	0	0.0%
Use of Money & Property		448,301	464,001	618,276	154,275	33.2%
Total		\$260,651,769	\$264,994,885	\$275,271,159	\$10,276,274	3.9%
Transportation Fund (PRTC)						
2% Fuels Tax		\$3,828,615	\$3,554,926	\$2,954,838	(\$600,088)	-16.9%
State Recordation Road/Schools		836,333	693,000	693,000	0	0.0%
State & Federal		3,462,428	0	0	0	0.0%
Prior Year Fund Balance		3,704,522	0	333,496	333,496	0.0%
Miscellaneous		77,217	5,000	5,000	0	0.0%
Total		\$11,909,115	\$4,252,926	\$3,986,334	(\$266,592)	-6.3%
Asset Forfeiture Fund						
Drug Seizure		\$54,553	\$0	\$0	\$0	0.0%
Prior Year Fund Balance		242,426	300,000	84,819	(215,181)	-71.7%
Total		\$296,979	\$300,000	\$84,819	(\$215,181)	-71.7%
Tourism Fund						
3% Transit Occupancy Tax		\$924,540	\$810,000	\$927,000	\$117,000	14.4%
2% Transit Occupancy Tax		0	540,000	0	(540,000)	-100.0%
Other Revenue		0	0	0	0	0.0%
Total		\$924,540	\$1,350,000	\$927,000	(\$423,000)	-31.3%
Hidden Lake Special Revenue Fund	Total	\$108,737	\$105,480	\$106,080	\$600	0.6%
350th Anniversary Fund	Total	\$294,116	\$0	\$0	\$0	0.0%
Wetlands Fund	Total	\$22,506	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total	\$6,040	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$29,990	\$100,000	\$100,000	\$0	0.0%
Road Impact Fee - South East Fund	Total	\$823	\$0	\$0	\$0	0.0%
Garrisonville Road Service District Fee						
Property Taxes		\$541,721	\$530,000	\$530,000	\$0	0.0%
Interest		9,294	0	0	0	0.0%
Prior Year Fund Balance		215,296	0	0	0	0.0%
State Revenue		363,013	0	0	0	0.0%
Total		\$1,129,324	\$530,000	\$530,000	\$0	0.0%
Warrenton Road Service District Fee						
Property Taxes		\$3,099	\$0	\$0	\$0	0.0%
Prior Year Fund Balance		210,652	0	0	0	0.0%
Interest		3,505	0	0	0	0.0%
Total		\$217,256	\$0	\$0	\$0	0.0%
Capital Improvements Fund						
VPSA Bonds		\$24,868,930	\$0	\$0	\$0	0.0%
Bond Proceeds		8,119,211	0	0	0	0.0%
Purchase Development Rights		138,504	0	0	0	0.0%
State Revenue		179,971	0	0	0	0.0%
Interest		13,596	20,000	20,000	0	0.0%
Transfer From General Fund		6,483,307	0	0	0	0.0%
Prior Year Fund Balance		1,480,455	777,292	654,492	(122,800)	-15.8%
Total		\$41,283,974	\$797,292	\$674,492	(\$122,800)	-15.4%
Utilities Fund						
Water & Sewer Fees		\$29,147,131	\$30,870,885	\$34,192,736	\$3,321,851	10.8%
Availability/ Pro Rata Fees		8,422,657	9,202,500	9,202,500	0	0.0%
Other Charges and Fees		1,731,375	1,108,000	1,108,000	0	0.0%
Prior Year Fund Balance		0	117,634	551,783	434,149	369.1%
Revenue Bond Proceeds		6,707,417	11,528,821	7,214,000	(4,314,821)	-37.4%
Use of Money/Property		173,872	116,295	116,295	0	0.0%
Total		\$46,182,452	\$52,944,135	\$52,385,314	(\$558,821)	-1.1%
School Funds						
State and Federal		\$156,902,153	\$158,925,466	\$167,453,989	\$8,528,523	5.4%
Use of Money/Property		36,892	18,480	18,480	0	0.0%
Bond Proceeds		26,993,930	0	0	0	0.0%
Prior Year Fund Balance		17,455,308	1,366,211	0	(1,366,211)	-100.0%
User Fees		6,587,197	7,297,850	7,081,000	(216,850)	-3.0%
Other Revenue		5,954,830	6,139,626	7,484,575	1,344,949	21.9%
Total		\$213,930,310	\$173,747,633	\$182,038,044	\$8,290,411	4.8%
Total Revenues - All Funds		\$576,987,931	\$499,122,351	\$516,103,242	\$16,980,891	3.4%

# All Funds Expenditure Graphs

Stafford County FY17 Adopted Budget



# All Funds Schedule Expenditures

## Stafford County FY17 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

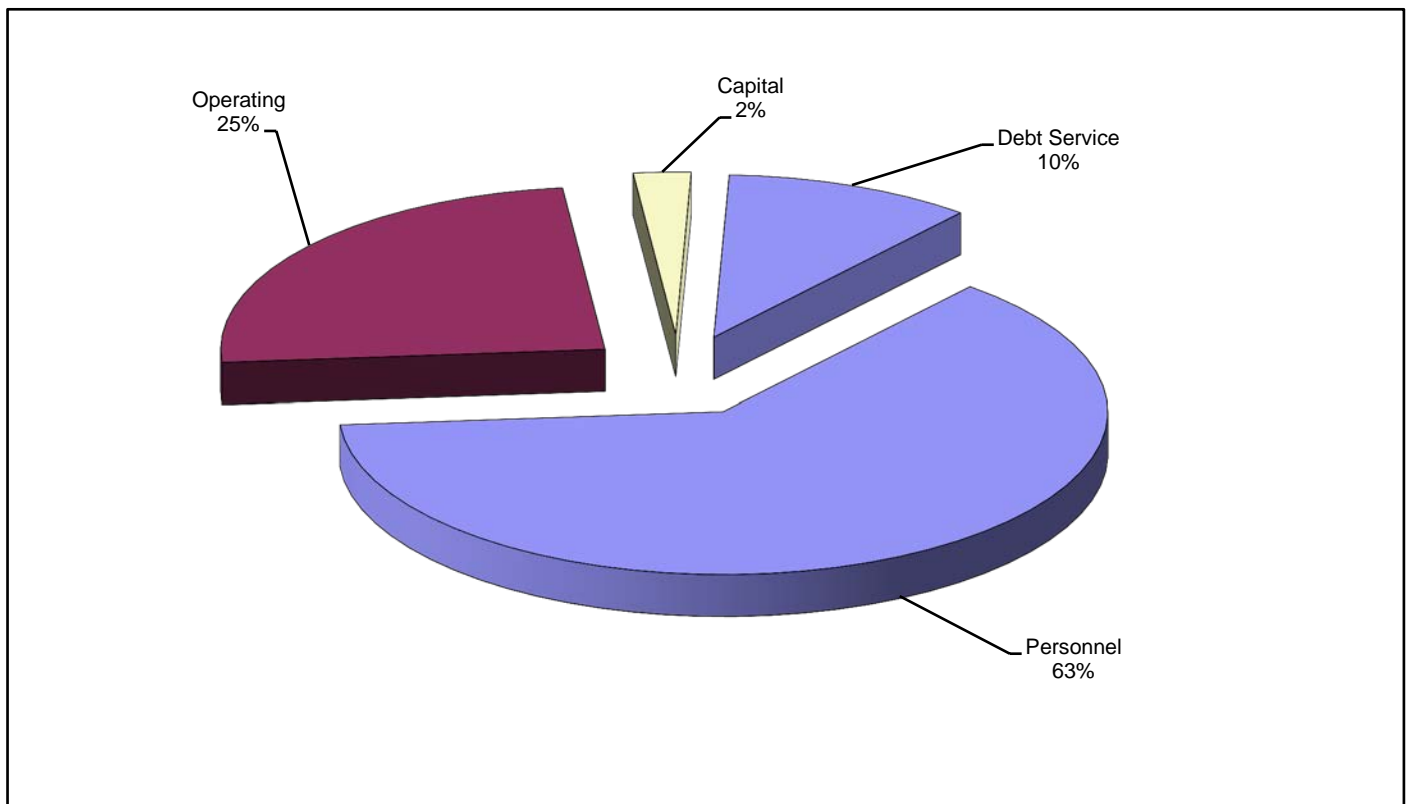
		FY2017			
Expenditure Plan		FY2015 Actual	FY2016 Adopted Budget	Adopted	Changes '16 to '17
<b>General Fund - General Government</b>					
Personnel		\$62,121,778	\$63,190,437	\$68,276,507	\$5,086,070 8.0%
Operating		45,746,609	45,929,749	48,483,578	2,553,829 5.6%
Capital		9,378,172	207,673	338,316	130,643 62.9%
Debt Service		12,277,101	12,488,770	13,649,195	1,160,425 9.3%
<b>Total</b>		<b>\$129,523,660</b>	<b>\$121,816,629</b>	<b>\$130,747,596</b>	<b>\$8,930,967 7.3%</b>
<b>Transportation - PRTC</b>					
Operating		4,677,775	3,789,247	3,184,708	(604,539) -16.0%
Capital		7,110,624	423,679	761,626	337,947 79.8%
<b>Total</b>		<b>\$11,788,399</b>	<b>\$4,212,926</b>	<b>\$3,946,334</b>	<b>(\$266,592) -6.3%</b>
<b>Asset Forfeiture Fund</b>					
Operating		\$156,463	\$300,000	\$84,819	(\$215,181) -71.7%
Capital		140,516	0	0	0 0.0%
<b>Total</b>		<b>\$296,979</b>	<b>\$300,000</b>	<b>\$84,819</b>	<b>(\$215,181) -71.7%</b>
<b>Tourism Fund</b>					
Operating		\$514,361	\$624,183	\$702,533	\$78,350 12.6%
Personnel		180,705	184,697	189,467	4,770 2.6%
Tourism Programs		41,120	41,120	35,000	(6,120) -14.9%
Capital		0	0	0	0 0.0%
<b>Total</b>		<b>\$736,186</b>	<b>\$850,000</b>	<b>\$927,000</b>	<b>\$77,000 9.1%</b>
<b>Hidden Lake Special Revenue Fund</b>					
Personnel		\$3,973	\$2,861	\$2,861	\$0 0.0%
Operating		20,284	38,081	40,310	2,229 5.9%
Debt Service		60,945	64,538	62,909	(1,629) -2.5%
<b>Total</b>		<b>\$85,202</b>	<b>\$105,480</b>	<b>\$106,080</b>	<b>\$600 0.6%</b>
350th Anniversary Fund	Total (Operating)	\$294,116	\$0	\$0	\$0 0.0%
Road Impact Fee - West Fund	Total (Capital)	\$1,199,070	\$0	\$0	\$0 0.0%
Transportation Impact Fee - County Wide	Total (Capital)	\$0	\$100,000	\$100,000	\$0 0.0%
Road Impact Fee - South East Fund	Total (Capital)	\$0	\$0	\$0	\$0 0.0%
Garrisonville Road Service District Fee					
Debt Service		\$496,900	\$487,800	\$480,975	(\$6,825) -1.4%
Capital		632,424	0	0	0 0.0%
<b>Total</b>		<b>\$1,129,324</b>	<b>\$487,800</b>	<b>\$480,975</b>	<b>(\$6,825) -1.4%</b>
Warrenton Road Service District Fee					
<b>Total (Capital)</b>		<b>\$217,256</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0 0.0%</b>
<b>Capital Improvements Fund</b>					
Personnel		\$425,225	\$783,882	\$674,492	(\$109,390) -14.0%
Operating		690,509	13,410	0	(13,410) -100.0%
Capital		40,168,240	0	0	0 0.0%
<b>Total</b>		<b>\$41,283,974</b>	<b>\$797,292</b>	<b>\$674,492</b>	<b>(\$122,800) -15.4%</b>
<b>Utilities Fund - Water &amp; Sewer</b>					
Operating		\$16,773,831	\$15,939,483	\$22,988,860	\$7,049,377 44.2%
Capital		11,100,898	17,879,950	9,488,529	(8,391,421) -46.9%
Personnel		11,399,646	11,568,488	11,913,636	345,148 3.0%
Debt Service		6,707,417	7,556,214	7,994,289	438,075 5.8%
<b>Total</b>		<b>\$45,981,792</b>	<b>\$52,944,135</b>	<b>\$52,385,314</b>	<b>(\$558,821) -1.1%</b>
<b>School Operating &amp; Grant Fund</b>					
Personnel		\$215,142,041	\$228,478,657	\$235,986,961	\$7,508,304 3.3%
Operating		33,405,623	42,013,395	43,372,360	1,358,965 3.2%
Capital		6,368,326	1,894,700	1,788,138	(106,562) -5.6%
Debt Service		471,039	832,858	466,909	(365,949) -43.9%
<b>Total</b>		<b>\$255,387,029</b>	<b>\$273,219,610</b>	<b>\$281,614,368</b>	<b>\$8,394,758 3.1%</b>
School Debt Service					
<b>Total</b>		<b>\$28,913,328</b>	<b>\$30,463,428</b>	<b>\$31,362,759</b>	<b>\$899,331 3.0%</b>
<b>School Construction Fund</b>					
Personnel		\$344,908	\$128,480	\$128,480	\$0 0.0%
Operating		2,958,370	0	0	0 0.0%
Capital		44,371,317	0	0	0 0.0%
<b>Total</b>		<b>\$47,674,595</b>	<b>\$128,480</b>	<b>\$128,480</b>	<b>\$0 0.0%</b>
<b>School Nutrition Service Fund</b>					
Personnel		\$5,367,049	\$6,178,187	\$5,869,766	(\$308,421) -5.0%
Operating		6,389,237	7,297,184	7,626,234	329,050 4.5%
Capital		61,174	179,000	0	(179,000) -100.0%
<b>Total</b>		<b>\$11,817,460</b>	<b>\$13,654,371</b>	<b>\$13,496,000</b>	<b>(\$158,371) -1.2%</b>
<b>Total Expenditures - All Funds</b>		<b>\$576,328,370</b>	<b>\$499,080,151</b>	<b>\$516,054,217</b>	<b>\$16,974,066 3.4%</b>

# Summary Of All Funds By Major Expense

Stafford County FY17 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2015 Actual	FY2016 Adopted Budget	Adopted Budget	FY2017 Changes '16 to '17	
Personnel	\$294,985,325	\$310,515,689	\$323,042,170	\$12,526,481	4.03%
Operating	111,668,298	115,985,852	126,518,402	10,532,550	9.08%
Capital	120,748,017	20,685,002	12,476,609	(8,208,393)	-39.68%
Debt Service	48,926,730	51,893,608	54,017,036	2,123,428	4.09%
<b>Total Expenditures</b>	<b>\$576,328,370</b>	<b>\$499,080,151</b>	<b>\$516,054,217</b>	<b>\$16,974,066</b>	<b>3.40%</b>



# All Fund Types

Stafford County FY17 Adopted Budget

Governmental Funds				Proprietary Funds	Total 2017 Adopted Budget
General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	

## Revenues

Property Taxes	\$207,303,784		\$636,000			\$207,939,784
Other Local Taxes	36,985,957					36,985,957
State & Federal	15,398,433		693,000	167,453,989		183,545,422
Other Revenue	14,346,709		100,000	7,484,575		21,931,284
Use of Money & Property	618,276	20,000	5,080	18,480	116,295	778,131
Bond Proceeds					7,214,000	7,214,000
2% Fuel Tax			2,954,838			2,954,838
5% Transit Occupancy Tax	618,000		927,000			1,545,000
Water & Sewer Fees					44,503,236	44,503,236
User Fees				7,081,000		7,081,000
Prior Year Fund Balance		654,492	418,315		551,783	1,624,590
Total	\$275,271,159	\$674,492	\$5,734,233	\$182,038,044	\$52,385,314	\$516,103,242

## Expenditures

General Government Administration	\$12,582,925					\$12,582,925
Judicial Administration	5,557,421					5,557,421
Public Safety	52,813,284					52,813,284
Health and Welfare	14,159,163					14,159,163
Parks and Recreation	11,903,342					11,903,342
Community Development	17,217,358					17,217,358
Debt Service	45,011,954				7,994,289	53,006,243
Non-Departmental	2,864,908					2,864,908
Transportation			4,527,309			4,527,309
Asset Forfeiture			84,819			84,819
Tourism			927,000			927,000
Hidden Lake Special Revenue Fund			106,080			106,080
Water & Sewer					44,391,025	44,391,025
School Operating & Grant				281,614,368		281,614,368
Capital Projects		674,492		128,480		802,972
Food Service				13,496,000		13,496,000
Total	\$162,110,355	\$674,492	\$5,645,208	\$295,238,848	\$52,385,314	\$516,054,217

## Other Financing Sources (Uses)

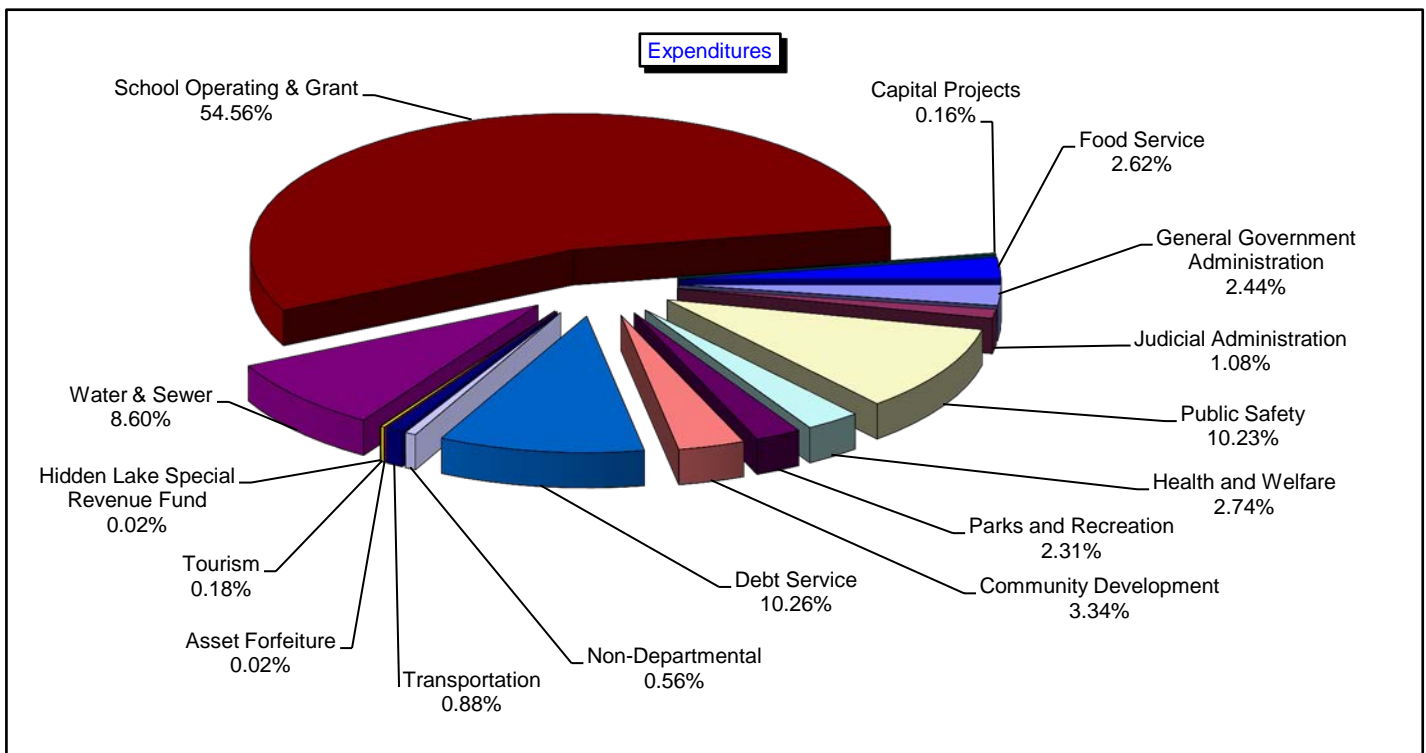
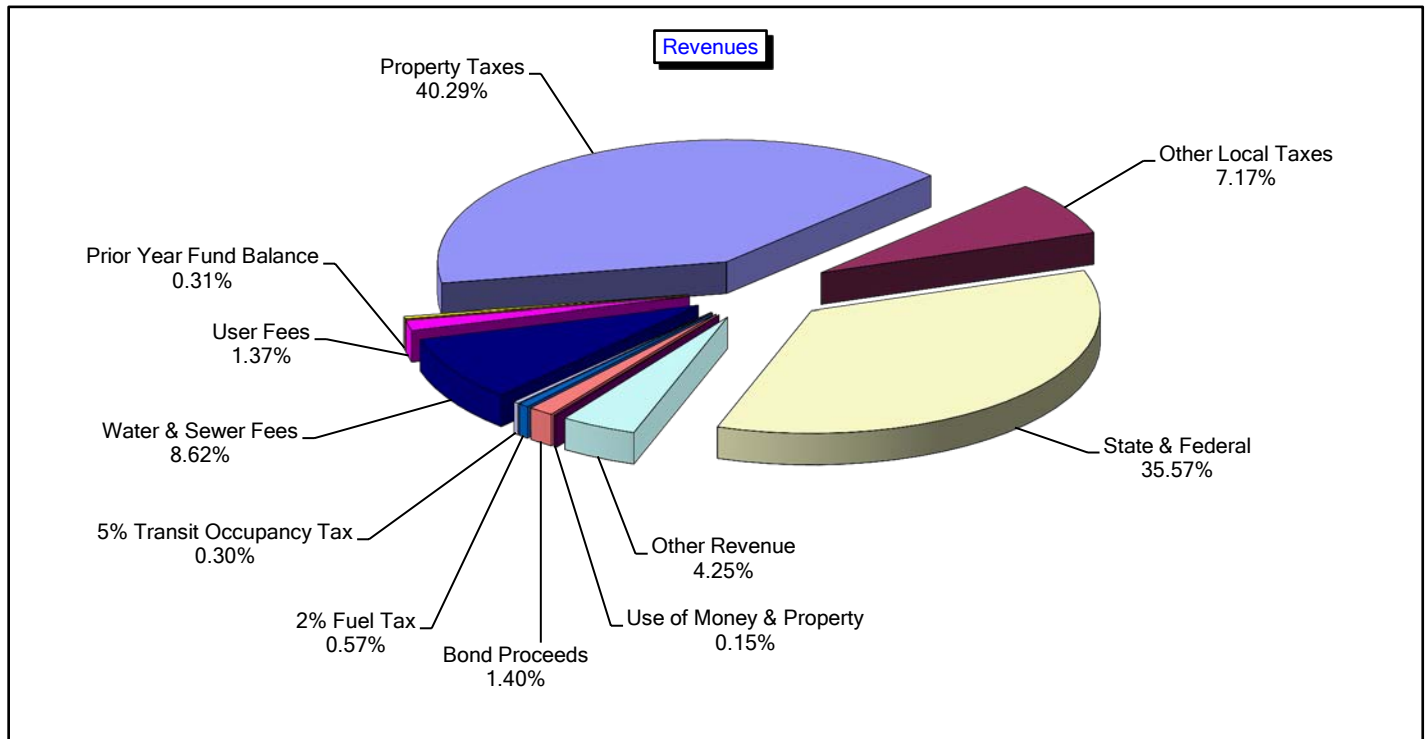
Operating Transfers In	\$40,000			\$113,200,804	\$113,240,804
Operating Transfers Out	(113,200,804)		(40,000)		(113,240,804)
<b>Total Other Financing Sources (Uses)</b>	<b>(\$113,160,804)</b>	<b>\$0</b>	<b>(\$40,000)</b>	<b>\$113,200,804</b>	<b>\$0</b>

**Fund Balance, Beginning of Year**    \$66,143,355    \$9,218,807    \$23,807,766    \$27,004,157    \$41,915,914    \$168,089,999

**Fund Balance, end of Year**    \$66,143,355    \$8,564,315    \$23,438,476    \$27,004,157    \$41,364,131    \$166,514,434

# All Fund Types Graphed

The graphs below present the FY2017 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.







### Chatham Manor

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

### HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at [www.tourstaffordva.com](http://www.tourstaffordva.com) or call (540) 658-8681.

### TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.

### AAA Bond Rating

Thanks to Stafford's strong financial management, conservative budgeting, and financial flexibility, the County has been awarded an upgraded bond rating. This year Stafford received its first ever AAA bond rating from Standard and Poor's. It also received improved ratings from Fitch and Moody's. These ratings will allow the County to receive more favorable rates for borrowing for projects that will help save money over the life of the loan.



### Economic Development Strategic Plan

Economic Development is a priority of the Board of Supervisors. The Board adopted the 2015 Economic Development Strategic Plan as a blueprint on how to providing a more desirable community with an excellent business climate, conducive to increased investment by the private sector and increased job opportunities for its citizens.

### Job Growth

This year, for the first time ever, the County surpassed more than 42,000 jobs created by businesses in Stafford. The unemployment rate of 3.4% in April of 2016 was the lowest it has been since 2007. Stafford led the Commonwealth in job growth from 2009 to 2014 and continues to add jobs.



### High Schools

The new Stafford High School opened in the fall of the 2015-2016 school year. The state-of-the-art facility represents the Board of Supervisors priority on enhancing education within the county. Both Brooke Point and Colonial Forge high schools are undergoing expansions that are scheduled to be finished in 2016. Mountain View High School will be expanded in the 2016-2017 school year.



# Accomplishments

## Public Safety

The Sheriff's Office and Fire and Rescue worked together to complete a public safety staffing plan last year, designed to detail how many personnel are needed to meet the emergency needs of Stafford's citizens. Officials are using those results to better utilize resources and serve citizens. The Sheriff's Office received its fifth accreditation award.



## Jeff Rouse Swim and Sport Center

The Rouse Center opened June 5, 2016, and it is the first public/private partnership for parks. Stafford built the facility and Eastern Sports Management operates it, saving the County money in operating costs. It is a 76,000 square foot facility that houses a 50 meter X 25 yard competition pool, 900 spectator seats, a 25 yard recreation pool, a heated therapy pool, a group exercise room, a fitness room, a hard court gym, and a grill to serve guests. The Rouse Center offers yoga, cycling, group exercise classes, swimming classes, and lifeguards. The center also offers league play for adults and summer camps, clinics, classes, and a J-Club kids' area for active kids.

## Embrey Mill Park

Embrey Mill Park opened March 19, 2016, with the St. Patty's Day Soccer Tournament. The facility is located next to the Jeff Rouse Swim and Sport Center and includes six lighted fields: four artificial turf fields and two natural grass fields. The fields are equipped for youth soccer, lacrosse, and field hockey. There is also a playground, a concession stand, numerous parking lots, and restrooms. Two additional artificial turf fields are under design.



## Woodstream Trail

Stafford finished construction on a trail that connects the Woodstream neighborhood and four other nearby neighborhoods to Smith Lake Park. The trail will benefit approximately 4,600 citizens, and its short distance—one third of a mile—will provide children with easy access to exercise opportunities.





### Lake Mooney Reservoir

Lake Mooney opened on Memorial Day weekend. The Board of Supervisors named the reservoir after Deputy Jason Mooney, a Stafford deputy who tragically died in 2007 on I-95 after responding to an emergency call. The reservoir holds approximately 5.54 billion gallons of water. It will ensure Stafford can meet the water needs of its businesses and private homeowners for years to come. The Lake is open to kayaks and canoes from dawn to dusk. When the fish stock matures, fishing will be allowed.

### Road Improvements

This has been a big year for road projects in Stafford County. The 95 Express Lanes opened as well as the Falmouth Intersection. With the completion of the improvement projects on Truslow Road, Poplar Road and Mountain View Road, Stafford fulfilled the mission of its Youth Driver Safety Task Force to better ensure citizen safety. The Centreport Parkway intersection was also improved.



### Land Preservation

Stafford saved more than 154 acres from development this past year through the Purchase of Development rights program, the Civil War Park easement and Embrey Mill Park. To date, Stafford has saved more than 6,365 acres from being developed.

### Duff's Dog Park

Duff's Dog Park opened in June of 2015. Since its inception, it has become one of Stafford's most popular parks. Dogs and their owners enjoy three separate fields: one small dog fenced-in field, one large dog fenced-in field, and one open field for well-trained dogs that like to run. The park is equipped with activities for all types of dogs.



### Armed Services Memorial

The Stafford County Board of Supervisors approved the building of an Armed Services Memorial to honor those who have fallen, those who have served, and those who are currently serving. The Memorial Commission and its committee have raised over \$500,000 in pledges. There are bricks available for purchase online that can be personalized and will be displayed along the edges of the walkways of the memorial. The Board of Supervisors expects to break ground in late 2016.



# Accomplishments

## Finding Forever Families

Stafford County found 24 foster children permanent homes. The County also established a new “Mother Mentor” program that provides assistance to the biological families of foster children, attempting to ease their transition through non-traditional support. Stafford’s Social Services has deployed a new system called CommonHelp from the Virginia Department of Social Services. It is a fast and easy way to screen and apply online for many benefit programs.



## Waste Water Treatment Environmental Impact

For 11 years in a row, Little Falls Run Wastewater Treatment Facility has received the Platinum Peak Performance Award with 100% compliance to permit limits. Aquia Wastewater Treatment received the Gold Award for 100% compliance of permits in 2015.

## NACO Awards

Stafford County won three Achievement Awards from the National Association of Counties. The awards were received for Stafford’s efforts to tell the story of African American history in the county, creating a Regional Partner Agency Collaborative Funding Model, and the innovation of the myStafford customer portal. These innovative and collaborative programs help the County to better serve its citizens.

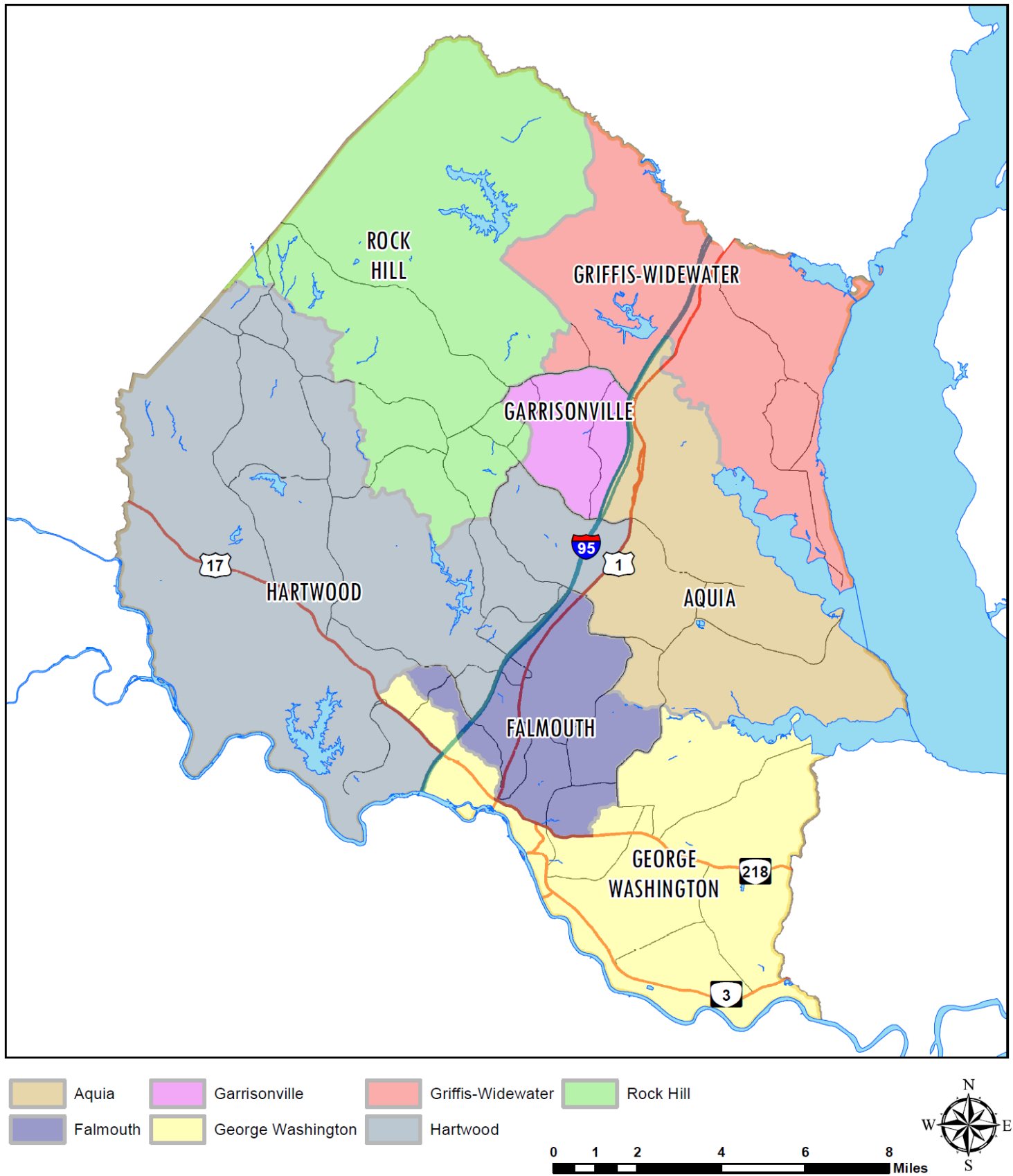


## New GIS Website

Stafford launched a new Geographic Information Systems website that allows updates in real-time to better serve our citizens and the engineering-surveying/development community..

# Election Districts

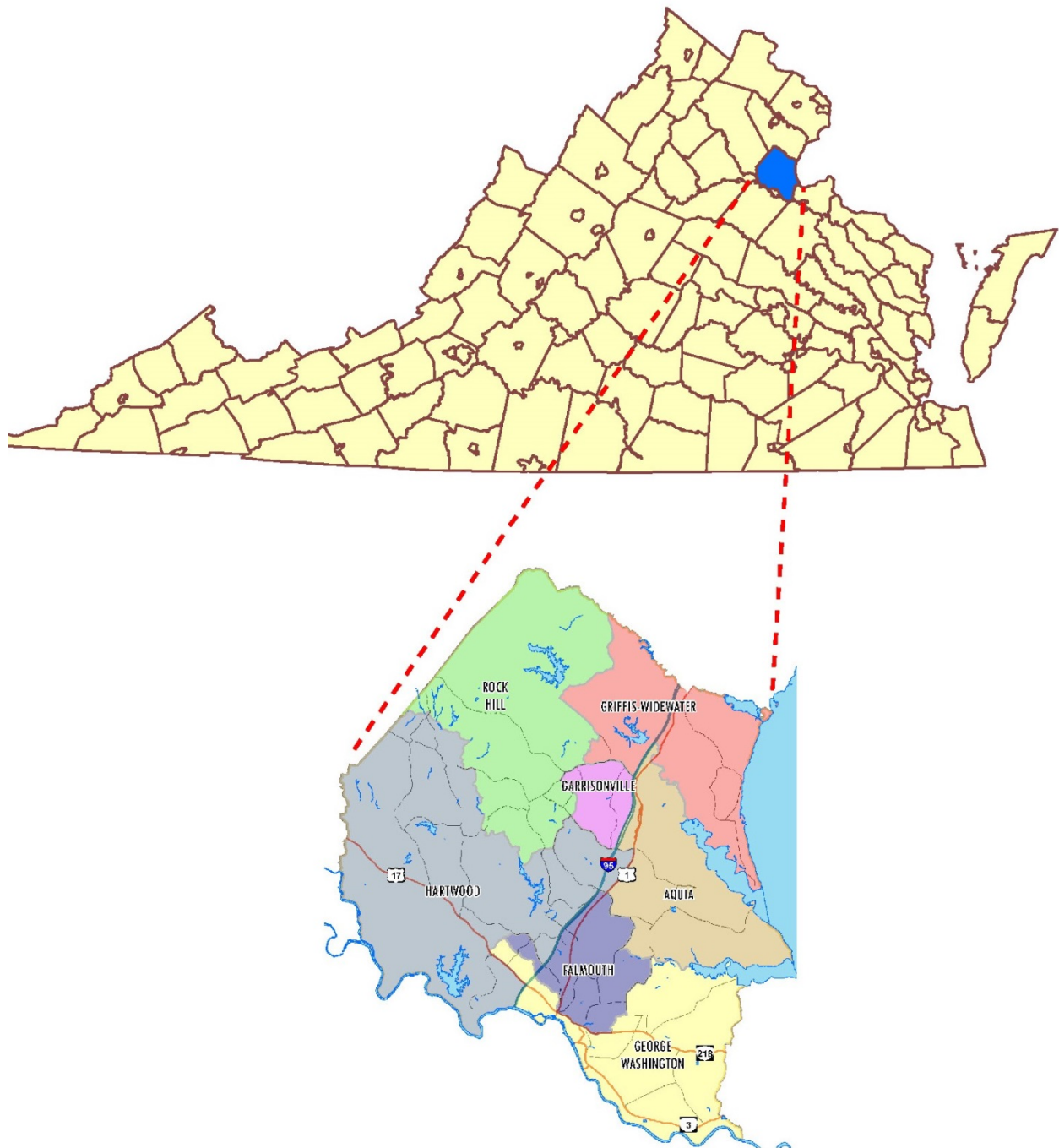
Stafford County FY17 Adopted Budget



# Stafford County, Virginia

## Stafford County FY17 Adopted Budget

Location; Stafford County, consists of approximately 277 square miles and is located along I-95 about 25 miles south of the nation's capital in Washington DC and 50 north of the state capital in Richmond. Stafford is also home to Quantico Marine Corps Base. The base extends over portions of 3 localities, including 32,753 acres in Stafford County. The County is bordered by the Counties of Prince William to the north, Fauquier and Culpeper to the west, Spotsylvania, Caroline and the City of Fredericksburg to the south and King George to the east.





BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of April, 2016:

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<u>MEMBERS:</u>	<u>VOTE:</u>
Robert "Bob" Thomas, Jr., Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	No
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Paul V. Milde, III	No
Gary F. Snellings	Yes

---

On motion of Mr. Cavalier, seconded by Mrs. Maurer, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2016  
TAX RATES

WHEREAS, the Virginia Code requires that the Board establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2016 tax rates was held on Tuesday, April 5, 2016, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by the citizens; and

WHEREAS, the Board carefully considered the recommendation of staff, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of April, 2016, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2016:


<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Real Estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	1.019 .99
Tangible Personal Property (Section 58.1-3500, Code of Virginia (1950), as amended. Includes all other classifications of personal property not specifically enumerated.)	6.61* 6.50
Boats or watercraft (Section 58.1-3506(A) (1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor Vehicles Specially Equipped for the Disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal Property Volunteer Fire & Rescue (Section 58.1-3506(A) (15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of the revenue or other assessing officer from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a person is blind if he meets the provisions of § 46.2-739 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor Carrier Transportation (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001
All tangible personal property employed in a trade or business other than that described in Virginia Code § 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal Property Volunteer Sheriff's Deputy (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and Tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchants' Capital (Section 58.1-3509, Code of Virginia (1950), as amended. Includes all other classifications of Merchants' Capital not specifically enumerated.)	.50
Merchants' Capital of Pharmaceutical Wholesalers (Section 58.1-3510.01, Code of Virginia (1950) as amended)	0.00
Mobile Homes (Section 58.1-3506, Code of Virginia (1950), as amended.)	<del>1.019</del> .99
Aircraft (Section 58.1-3506, Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	<del>.087</del> .082
Warrenton Road Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.000
Hidden Lake Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	<del>.421</del> .40
Hartlake Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.00
Countywide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.00

\* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.60 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For calendar year 2016, qualifying vehicles will be granted 40% relief.

A Copy, teste:

  
\_\_\_\_\_  
Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:NAC:dmo

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of April, 2016:

<u>MEMBERS:</u>	<u>VOTE:</u>
Robert "Bob" Thomas, Jr., Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Paul V. Milde, III	Yes
Gary F. Snellings	Yes

On motion of Mr. Cavalier, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2017 COUNTY  
BUDGETS

WHEREAS, a public hearing on the proposed FY2017 County budgets was held on Tuesday, April 5, 2016, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed citizen input regarding the County budgets; and

WHEREAS, the Board considered the recommendations of staff, citizen input at the budget work sessions, and the public testimony, if any, at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of April, 2016, that the FY2017 budgets for the various General Government Funds be and they hereby are adopted as follows:

**I. GENERAL GOVERNMENT FUNDS:**

<b><u>General Fund:</u></b>	<b>275,311,159</b>
Operating Budget Transfer to Schools	112,567,497
Public Day School	518,000
Shared Services / Audit	115,307
School Debt Service	31,362,759
Board of Supervisors	636,967
Capital Projects	3,992,185
Central Rappahannock Regional Library	5,179,040
Commissioner of the Revenue	2,717,285
Commonwealth's Attorney	3,148,774
Cooperative Extension	181,855
Corrections	8,587,340
County Administration	1,147,829
County Attorney	1,097,885
Clerk of the Circuit Court	1,518,935
Circuit Court	282,806
General District Court	117,250
Juvenile and Domestic Relations Court	114,700
Magistrate	8,830
15th District Court Services Unit	366,126
Debt Service County	13,649,195
Economic Development	848,402
Finance and Budget	1,709,316
Fire and Rescue	17,854,495
Human Resources	430,706
Human Services, Office of	5,047,364
Information Technology	2,317,613
Non-Departmental	2,864,908
Parks, Recreation and Community Facilities	11,903,342
Partner Agencies	2,048,791
Planning and Zoning	2,507,245
Public Works	3,961,367
Public Works - Stormwater	547,264
Registrar & Electoral Board	496,678
Sheriff	26,371,449
Social Services	7,063,008
Treasurer	2,028,646

**GENERAL GOVERNMENT FUNDS, continued:**

Asset Forfeiture Fund	84,819
Capital Improvements Fund	674,492
Fleet Services Fund	4,459,997
Garrisonville Road Service District Fund	480,975
Hidden Lake Special Revenue Fund	106,080
Tourism Fund	927,000
Transportation Fund	4,086,334
Transportation Impact Fee - County-Wide Fund	100,000
Utilities Funds	52,385,314

; and

BE IT FURTHER RESOLVED that the FY2017 School budget be and it hereby is approved in the following amounts:

**II. SCHOOL FUNDS:**

Construction Fund	128,480
Grants Fund	12,448,238
Health Services Fund	35,013,000
Nutrition Services Fund	13,496,000
School Operating Fund	269,152,658
Workers' Compensation Fund	657,911

; and

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the Public Day School program not to exceed \$518,000. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, and within the community, through shared responsibility between the County and Schools for Public Day School students; and

BE IT FURTHER RESOLVED the County Administrator shall disburse funds to Stafford County Volunteer Fire and Rescue companies only after ensuring compliance with the Fire and Rescue Department, County, and State policies, regulations, rules, and procedures; and



BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted, restricted revenue that may occur during FY2017:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Excess roll-back taxes for Purchase of Development Rights pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board approved agreements; and
8. Advance refunding of debt.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below:

General Fund	
Non-Public Safety	346
Public Safety	393
Utilities Fund	139
Capital Projects Fund	<u>3</u>
Total	881

; and

BE IT FURTHER RESOLVED that new public safety positions are authorized as of April 19, 2016, with the adoption of the FY2017 budgets; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to apply to the Department of Criminal Justice for a grant in the amount of \$190,934, with no local match, for the Victim/Witness Program; and

BE IT FURTHER RESOLVED that the additional position approved for the Commonwealth's Attorney's office is contingent on grant funding, and the continuation of that position is contingent upon future grant funding; and

BE IT FURTHER RESOLVED that a 2% salary increase is authorized, effective July 1, 2016, for all County employees whose job performance is satisfactory or better; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to proceed with the next phase of the 2015 Compensation Study, effective July 1, 2016; and

BE IT FURTHER RESOLVED that in June of 2016, a one-time payment of \$300 is authorized to be made to County non-seasonal employees to offset increased medical costs associated with the implementation of the new health insurance plan, using savings from the FY2016 budgeted health insurance funds; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to implement a salary supplement for employees of the General District Court and Juvenile and Domestic Relations Court to address high turnover in those offices; and


BE IT FURTHER RESOLVED that the County Administrator is authorized to approve contracts for the purchase of replacement public safety vehicles, consistent with the FY2017 budgets; and

BE IT FURTHER RESOLVED that the position in the Treasurer's Office will not be filled pending analysis by the Commonwealth Attorney's Office, and unless the Commonwealth Attorney's Office continues to contract with the Treasurer's Office for collection of delinquent court fines; and

BE FURTHER RESOLVED that the recruitment for the Contracts Officer position will not proceed until the Board approves the job description; and

BE IT STILL FURTHER RESOLVED that the Board approves the FY2017 Potomac and Rappahannock Transportation Commission subsidy of Eighty Thousand Seven Hundred Dollars (\$80,700) and the Virginia Railway Express subsidy of Two Million Six Hundred Forty-seven Thousand Two Hundred Twenty-two Dollars (\$2,647,222), and authorizes the payment of the subsidies during FY2017 from the County's Motor Fuels Tax Revenue account.

A Copy, teste:



Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:NAC:dmo

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of April, 2016:

<u>MEMBERS:</u>	<u>VOTE:</u>
Robert "Bob" Thomas, Jr., Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Paul V. Milde, III	Yes
Gary F. Snellings	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2017  
COUNTY BUDGETS

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of April, 2016, that General Fund General Government expenditures (other than debt service) and Local School Transfer (other than debt service) be and they hereby are appropriated at 95% of the adopted FY2017 budgets; and

BE IT FURTHER RESOLVED that debt service is appropriated at 100% of the adopted FY2017 budgets; and

BE IT FURTHER RESOLVED that the FY2017 budgets for the various General Government Funds be and they hereby are appropriated as follows:

**I. GENERAL GOVERNMENT FUNDS:**

<b><u>General Fund:</u></b>	<b>263,899,228</b>
Operating Budget Transfer to Schools	106,939,122
Public Day School	492,100
Shared Services / Audit	109,542
School Debt Service	31,362,759
Board of Supervisors	605,119
Capital Projects	3,792,576
Central Rappahannock Regional Library	4,920,088
Commissioner of the Revenue	2,581,421
Commonwealth's Attorney	2,991,335
Cooperative Extension	172,762
Corrections	8,260,998
County Administration	1,090,438
County Attorney	1,042,991
Clerk of the Circuit Court	1,442,988
Circuit Court	268,666
General District Court	111,388
Juvenile and Domestic Relations Court	108,965
Magistrate	8,389
15th District Court Services Unit	347,820
Debt Service County	13,649,195
Economic Development	805,982
Finance and Budget	1,623,850
Fire and Rescue	16,961,770
Human Resources	409,171
Human Services, Office of	4,794,996
Information Technology	2,201,732
Non-Departmental	2,721,663
Parks, Recreation and Community Facilities	11,308,175
Partner Agencies	1,946,351
Planning and Zoning	2,381,883
Public Works	3,763,299
Public Works - Stormwater	519,901
Registrar & Electoral Board	471,844
Sheriff	25,052,877
Social Services	6,709,858
Treasurer	1,927,214

**GENERAL GOVERNMENT FUNDS, continued:**

Asset Forfeiture Fund	84,819
Capital Improvements Fund	674,492
Fleet Services Fund	4,459,997
Garrisonville Road Service District Fund	480,975
Hidden Lake Special Revenue Fund	106,080
Tourism Fund	927,000
Transportation Fund	4,086,334
Transportation Impact Fee - County-Wide Fund	100,000
Utilities Funds	52,385,314

; and

BE IT FURTHER RESOLVED that the FY2017 School budget be and it hereby is appropriated in the following amounts:

**II. SCHOOL FUNDS**

Construction Fund	128,480
Grants Fund	12,448,238
Health Services Fund	35,013,000
Nutrition Services Fund	13,496,000
School Operating Fund	263,492,618
Workers' Compensation Fund	657,911

; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the 5% balance of the general fund, general government budget (less debt service), and the local school transfer (less debt service), following the mid-year review and completion of the FY2016 audit, in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances, commitments, and grants. The County Administrator is authorized to maintain the following appropriations as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:

- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted, restricted revenue that may occur during FY2017:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Excess roll-back taxes for Purchase of Development Rights pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board approved agreements; and
8. Advance refunding of debt.


; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and Generally Accepted Accounting Practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such transfers; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars will be spent.

A Copy, teste:

  
\_\_\_\_\_  
Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:NAC:kah

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of April, 2016:

<u>MEMBERS:</u>	<u>VOTE:</u>
Robert "Bob" Thomas, Jr., Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Paul V. Milde, III	Yes
Gary F. Snellings	Yes

On motion of Mr. Milde, seconded by Mr. Cavalier, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2017-2026  
CAPITAL IMPROVEMENT PROGRAM WITH THE INTENT TO  
REIMBURSE CERTAIN CAPITAL IMPROVEMENT  
EXPENDITURES

WHEREAS, a public hearing on the proposed Fiscal Years (FY) 2017-2026 Capital Improvement Program (CIP) was held on Tuesday, April 5, 2016, at 7:00 P.M. in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board considered the recommendations of the County Administrator and staff, and the testimony, if any, at the public hearing; and

WHEREAS, the ten-year CIP is a significant part of the Comprehensive Plan; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of April, 2016, that the FY2017-2026 Capital Improvement Program (CIP), be and it hereby is adopted as part of the Comprehensive Plan; and



BE IT FURTHER RESOLVED that the Intent to Reimburse Certain Capital Improvement Expenditures for projects indicated in the FY2017-2026 CIP be and it hereby is adopted as follows:

#### General Government

Replacement Fire & Rescue Apparatus	Route 1, Jefferson Davis Highway
Fire and Rescue Training Center	Route 711 Juggins Road
Fire and Rescue Station 14	Safety Improvements on Route 1 at Woodstock lane and Telegraph Road
Fire and Rescue Station - New	Route 606, Ferry Road
Cardiac Equipment Replacement	Route 630, Courthouse Road: Cedar Lane to Winding Creek Road
Computer-Aided Dispatch System	Route 630, Courthouse Road: Winding Creek Road to Shelton Shop road
Command Bus Replacement	Route 652, Truslow Road, West of I-95 (PPTA)
Fire and Rescue Station Renovations	Route 627, Mountain View Road Ext. to High School
Information Technology Infrastructure	Courthouse Road and Route 1 Intersection Improvements
Park at Embrey Mill - Phase 3	Enon Road & Route 1 Improvements
Duff McDuff Green Park	Butler Road
Patawomeck Park Phase 2	Garrisonville Road Eustace Road to Shelton Shop Road
New and Renovated Park Amenities	Eskimo Hill Road
Musselman Park	Shelton Shop Road
Parks Recreation and Community Facilities Infrastructure	Berea Church Road
Animal Shelter	Tech Center Drive
Courthouse Addition	Route 608, Brooke Road, South of Eskimo Hill Road
Library	Route 616, Poplar Road, North of Truslow Road
Belmont Ferry Farm Trail - Phase 6	
Stormwater Permit Compliance	

#### Schools

Moncure Elementary Rebuild	Hartwood Elementary Renovation
Ferry Farm Elementary Rebuild	Drew Middle School Renovation
Elementary School #18	Fleet Services Addition
High School #6	Infrastructure
Mt. View High School Addition	

## Utilities

320 Zone Water Improvements	Olde Concord to Wayside 18" Gravity Construct
342 Zone Water System - Phase 1	Construct Lower Accokeek PS
342 Zone Water System - Phase 2	18" Gravity Accokeek Creek
370N Water Booster Pump Station	Lower Accokeek FM
Lake Mooney WTF Upgrade/Expansion	8" Gravity Trunk SE
Able Lake Dam Improvements	8" Extension of Ex Gravity
Centerport Water Tank	Rowser 10" Gravity Line
Moncure Water Booster Pump Station	Wyche Road 12" Gravity Line
Brea Water Tank Removal	Venture to Wyche Road
Regional Water Interconnection	8" Ex Gravity Upstream
Small Water Projects	Potomac Creek Pump Station & Force Main Replacement
Smith Lake Distribution PS Upgrade	Sewer Extension Projects
Smith Lake WTF Filter Replacements	Small Sewer Projects
Water Distribution System Rehab Program	Wastewater Collection System Rehabilitation Projects
Water Extension Projects	Wastewater Pump Station Rehabilitation Program
320 Zone Extension	Wastewater Pump Station Replacements
320 Zone Elevated Storage Tank	Wayside Sewer Interceptor Replacement
342 Zone Piping	Hilldrup Pump Station
Truslow Road Piping	Hilldrup PS Force Main
Claiborne Run PS Parallel Force Main	Route 1 Sewer (Hidden Valley to Potomac Hills-5600LF of 30")
Claiborne Run Pump Station Replacement	Aquia Creek Force Main Replacement
County Ridge Pump Station Replacement	Aquia Creek PS Expansion
Equipment Replacement - Aquia WWTF	Austin Run Interceptor Section Replacement
Falls Run Pump Station Replacement	Camp Barrett SPS FM
Falls Run Sewer Interceptor Replacement - Phase 2	Stafford County Complex
Austin Run Gravity Sewer Replacement	Vehicles & Equipment Replacements
Austin Run Gravity Sewer Replacement through Stafford Village	Contingency
Little Falls Run WWTF - 3rd Treatment Train	

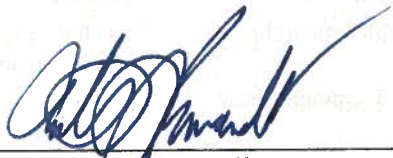
NOTICE OF INTENT TO REIMBURSE  
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2017-2026 Capital Improvement Program (Projects) with tax-exempt or taxable bonds, or other obligations (Bonds), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an inter-fund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the projects to be financed in the FY2017-2026 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$409,334,139.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:

  
\_\_\_\_\_  
Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:NAC:dmo

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21<sup>st</sup> day of June, 2016:

<u>MEMBERS:</u>	<u>VOTE:</u>
Robert "Bob" Thomas, Jr., Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Paul V. Milde, III	Yes
Gary F. Snellings	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION AUTHORIZING TECHNICAL ADJUSTMENTS  
TO THE SCHOOLS' FY2017 BUDGETS

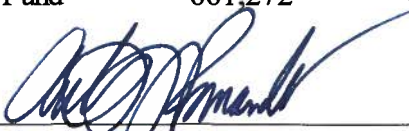
WHEREAS, on April 19, 2016, the Board adopted the FY2017 Schools' budgets, which was based on the School Board's approved budget request, with the appropriation of the Schools' Operating Fund reduced by the 5% appropriation hold; and

WHEREAS, the School Board adopted its budget based on updated projections, including the local Schools' funding, adopted by the Board and the School Board, and is now requesting technical adjustments to its FY2017 budgets;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21<sup>st</sup> day of June, 2016, that it be and hereby does authorize technical adjustments to the Schools' FY2017 budgets as follows:

	<b>Budget</b>	<b>Appropriations</b>
Grant Fund	12,461,710	12,461,710
Fleet Services Fund	4,106,089	4,106,089
Health Services Fund	32,750,811	32,750,811
Workers' Compensation Fund	661,272	661,272

A Copy, teste:

  
 \_\_\_\_\_  
 Anthony J. Romanello, ICMA-CM  
 County Administrator

AJR:NAC:kah

